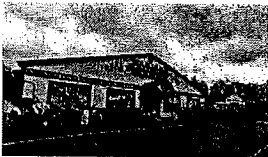


From: Stephan Urquhart <[stephan@friendandfriend.com](mailto:stephan@friendandfriend.com)>  
Sent: Wednesday, January 21, 2026 3:53 PM  
To: Mingo, Arthur <[Arthur.Mingo@legislature.maine.gov](mailto:Arthur.Mingo@legislature.maine.gov)>; Cmte HED <[HED@legislature.maine.gov](mailto:HED@legislature.maine.gov)>  
Subject: LD 2104

Dear Rep. Artie Mingo

As Service Manager of a Friend and Friend , I see firsthand how essential fair manufacturer–dealer relationships are to the stability of our workplaces. LD 2104 strengthens the protections that allow local dealerships to operate on a level playing field, ensuring they receive fair product allocation, reasonable notice of contract changes, and freedom from coercive practices. When dealers are treated equitably, employees benefit from more secure jobs, better training, and a healthier business environment. Passing this bill supports not just dealers, but the many workers who rely on these businesses for their livelihoods.

Thank You!  
Stephan Urquhart



Stephan Urquhart  
Service Manager  
Friend and Friend  
207-667-4688 ext. #1  
<https://www.friendandfriend.com>  
227 State St.  
Ellsworth, Me 04605