Testimony of Matthew Gallagher, General Manager, Oxford Casino

In Opposition to

LD 1777, An Act to Create Economic Opportunity for Wabanaki Nations Through Internet Gaming

Joint Standing Committee on Veterans and Legal Affairs

January 3, 2024

Senator Hickman, Representative Lupica, and Members of the Joint Standing Committee on Veterans and Legal Affairs, my name is Matt Gallagher, and I am General Manager of Oxford Casino Hotel in Oxford, Maine. I testify today in opposition to each of these bills that will historically expand gaming in the State of Maine, but this testimony will focus on LD 1777, An Act to Create Economic Opportunity for Wabanaki Nations Through Internet Gaming.

Oxford Casino & Hotel opened for business June 6, 2012 on a 100-acre property along Route 26 in Oxford. Over the past 12 years, the Casino has expanded three times, including a \$25 million investment in a 107-room hotel, a new restaurant, and an expanded gaming floor. Currently, 980 slot machines and 23 table games are housed at the Casino, and two restaurants and two full bars operate on the property. Importantly, Oxford Casino employs over 400 Mainers – the vast majority with full benefits – bringing economic vitality to a region that sorely needs it. Attached to my testimony is a detailed description of the beneficiaries of the Oxford Casino, which extend both locally, regionally, and statewide.

LD 1777 creates an Internet Gaming monopoly for the Tribes. Currently, only six states offer internet casino gambling, at all: New Jersey, Connecticut, Delaware, Pennsylvania, Michigan and West Virginia. Nevada offers internet poker but not online casino games; Rhode Island has passed an online casino bill, but it is not expected to go into effect until March 2024. This technology bill will create few jobs in Maine and hurt existing brick and mortar facilities in our state and the numerous jobs and communities that support these facilities. Additionally, sports wagering is barely off the ground. Although online sports wagering has just begun, brick and mortar facilities have not been able to open, as the regulations are not workable.

This is the most comprehensive expansion of gaming at levels in Maine history. We oppose this massive expansion for a number of reasons.

1. Oxford Casino is a successful economic engine that will be hurt by these bills.

Since Oxford Casino opened its doors in 2012, we have clearly seen the incredible economic benefits brought to the Town of Oxford, the region, and the State. A few facts worth noting for 2023:

- Employees: 400 (but, 500+ pre-pandemic)
- Gaming taxes paid (state and local): Over \$40M
- Estimated sales, hotel, beverage, and meal taxes paid: \$709,000

The success of Oxford Casino created an economic foundation, has lifted a poor region of Maine, and spurred additional business growth in Oxford, Western Maine, and beyond. Unemployment was nearly 11 percent in Oxford County back in 2012 but has dropped to 3.1% percent. Specifically, the Casino employs well over 200 Oxford County residents and over 100 Androscoggin County residents, as well as residents of Cumberland, Franklin, Penobscot, York, and Kennebec Counties. Employees have earned millions of dollars in wages and benefits, and well over \$50 million in taxes have been generated – boosting funding for essential services in the region. A new hotel opened across Route 26, dining establishments continue to develop in the surrounding area, and needed business and public health infrastructure projects have come to fruition. Oxford Casino helped saved this part of Maine and gave these folks hope for financial stability.

An Internet Gaming bill would create little to no additional jobs and development in Maine and will cost the State jobs in areas that need these jobs and this economic activity the most. Oxford County has come a long way since the Casino opened.

2. Current laws are working.

In order for Maine to best compete with the Massachusetts gaming facilities and the New Hampshire charitable casinos, the Oxford Casino needs stability in the Maine gaming market and predictability in the regulatory environment. Maine will receive no further benefit from an expansion of I-gaming, which will saturate the gaming market for our small population. Enforcement of the existing laws will bring such stability. While the 100 mile market areas may not be relevant in an online casino environment, the requirement of a statewide vote for a new casino, whether an I-casino or brick and mortar, would be as important as ever.

Mainers want the ability to approve of gaming expansion by a statewide vote. Importantly, Mainers have demonstrated time and time again that they do not want an expansion of gaming, but do want the ability to decide whether gaming is expanded in the State. This massive effort this session to expand I-gaming in Maine is coming after defeats of efforts to expand casinos in Maine both at the Legislature and on a statewide ballot. Additionally, polling has determined that 87% of the State supports a statewide vote for approval of casino facilities, rather than approval by the Legislature.

3. Oxford Casino created jobs in a region that needs them.

As previously noted, Oxford Casino employs about 400 Mainers in an area that desperately needs economic development and jobs. Development of an I-casino will simply cannibalize much of Oxford's revenue and take jobs from a rural, poor county and transport them out of state, where the out of state operators are based.

This is evidenced by the following:

- Brick & Mortar Gross Gaming Revenue ("GGR") growth in states that do not have Online Slots/Tables:
 - o Ohio GGR has grown at a CAGR of +6.8% from 2019-2022

- o Indiana GGR for FY 2021 was +9.7% vs. 2019
- When comparing 2021 revenue to 2019, brick & mortar revenue declined in most states with online casino gaming:
 - o In Pennsylvania, revenue declined by roughly \$50 million.
 - o In New Jersey, revenue declined by \$151 million. GGR down -4.9%
 - o In Michigan, revenue declined by \$187 million. GGR down -12.9%
 - o In West Virginia, revenue declined by roughly \$50 million. GGR down -8%
 - 4. Maintain stability and predictability to allow Oxford Casino to best compete.

The Northeast is saturated with casinos. In this environment, the Oxford Casino wants to be a great success for its host community and region and its partner, the State of Maine. In order to continue to be the successful economic driver for its host region and to best compete with the large resort casinos of our neighbors to the South, Oxford needs stability at least in Maine's gaming market and predictability in the regulatory and tax environment.

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State of Maine Gambling Control Unit renue Distribution - Oxford Casino

| | | Gambling Control U |
|---------------|---|-----------------------------|
| | · | Revenue Distribution - Oxfo |
| OXFORD CASINO | | |

| MONTHLY SLOT ACTIVITY - 2023 |
|---------------------------------------|
| Number of Machines in Play |
| Funds In - Bills and Tickets |
| Funds Out - Bills and Tickets |
| Unclaimed tickets (Dollar Value) |
| Net Slot Revenue |
| Average Slot Win % |
| Average Pay Back % to Players |
| Total Percentage |
| Total Tax revenue Due the State @ 46% |

| January - 2023 | February 2023 | March - 2023 | April - 2023 | May - 2023 | June - 2023 | July - 2023 | August - 2023 | September - 2023 | October - 2023 | November - 2023 | 12/01/2023 to 12/05/2023 | 12/06/2023 (o 12/12/2023 | 12/13/2023 to 12/19/2023 | 12/20/2023 to 12/25/2023 | 12/27/2023 to 12/31/2023 | December - 2023 | YTD |
|------------------|------------------|------------------|------------------|------------------|------------------|------------------|-----------------|---------------------|------------------|------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|------------------|-------------------|
| 966 | 958 | 954 | 970 | 972 | 971 | 971 | 957 | 950 | 952 | 964 | 958 | 968 | 968 | 970 | | 969 | 963 |
| \$ 58,691,612.22 | \$ 62,793,573.32 | \$ 70,055,574.96 | \$ 72,408,740.36 | \$ 72,333,335.33 | \$ 77,187,519.83 | \$ 81,181,962.03 | \$78,731,000.46 | \$74,645,308.47 | \$ 65,167,212.87 | \$ 64,863,066.31 | 5 9 189,982,87 | \$ 23,633,805.23 | 5 12,782,281.72 | \$ 15,647 281.90 | | \$ 51,253,351.72 | \$ 829,312,257.88 |
| 51,975,182.85 | 55,560,532.33 | 62,160,537.76 | 64,850,074.82 | 64,652,569.54 | 69,275,409.04 | 72,431,692.81 | 70,597,506.13 | 66,324,136.30 | 58,532,093.86 | 58,255,615.10 | 8.307,758.67 | 12,146,105.68 | 11,491,518.75 | 14,184,514,53 | | 46,129,697.63 | 740,745,048.17 |
| 4,886.58 | 5,796.85 | 7,013.74 | 5,703.20 | 5,932.21 | 5,229.42 | 5,940.25 | 7,669.15 | 6,877.83 | 5,799.39 | 5,656.24 | 798.61 | 1,179.57 | 2,479,98 | 3,273,77 | | 7,728.88 | 7 4,233.74 |
| 6,721,315.95 | \$ 7,238,837.84 | \$ 7,902,050.94 | \$ 7,564,368.74 | \$ 7,686,698.00 | \$ 7,917,340.21 | \$ 8,756,209.47 | \$ 8,141,163.48 | \$ 8,328,050.00 | \$ 6,640,918.40 | \$ 6,613,107.45 | 5 385.020.81 | 5 1.488,378.12 | \$ 1.293.242.90 | 5 1,456,241,14 | | \$ 5,131,382.97 | \$ 88,641,443.45 |
| 7.96% | 8.39% | 8.02% | 7.76% | 7.94% | 7.75% | 8.15% | 7.87% | 8.05% | 8.06% | 8.03% | 7.32% | 8.35% | 7,83% | 7,32% | | 7.71% | 7.97% |
| 92.04% | 91.61% | 91.91% | 92.24% | 92.06% | 92.25% | 91.85% | 92.13% | 91.95% | 91.94% | 91.97% | 92.68% | 91.55% | 92.17% | 92.63% | | 92.30% | 92.02% |
| 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | | 100.00% | 100.00% |
| \$ 3,091,805.33 | \$ 3,329,865.40 | \$ 3,634,943.45 | \$ 3,479,609.66 | \$ 3,535,881.09 | \$ 3,641,976.48 | \$ 4,027,856.35 | \$ 3,744,935.19 | \$ 3,830,903.01 | \$ 3,054,822.47 | \$ 3,042,029.40 | \$ 406,189.57 | \$ 584,883.94 | S 594,891.73 | 5 574,470.93 | | \$ 2,360,436.17 | \$ 40,775,064.01 |

Distribution:

Total

Department of Education (K-12)
University of Maine System
Maine Maritime Academy
Maine Community College System
Penobscot and Passamaquoddy Tribes
General Fund for Admin Costs of GCB
Host Municipality (Oxford)
Agricultural Fair Support Fund
Harness racing Purses
Sire Stakes Fund
University Control
Dairy Improvement Fund
Maine Milk Pool

| | - | | | | | | | | | | | | | | | |
|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------|-------------------|---------------|----------------|-----------------|------------------|
| \$ 1,680,328.98 | \$ 1,809,709.49 | \$ 1,975,512.71 | \$ 1,891,092.24 | \$ 1,921,674.53 | \$ 1,979,335.00 | \$ 2,189,052.38 | \$ 2,035,290.89 | \$ 2,082,012.59 | \$ 1,660,229.62 | \$ 1,653,276.87 | 5 220.755.21 | 3 372,219.54 | 5 323.510.71 | 5 , 365,360,29 | \$ 1,282,845.75 | \$ 22,160,361.06 |
| 258,770.67 | 278,695.26 | 304,228.97 | 291,228.19 | 295,937.88 | 304,817.60 | 337,989.68 | 314,248.91 | 321,462.73 | 256,339.46 | 255,265.95 | 34,084.60 | 57.470. 70 | -19.919.18 | 56.596.91 | 198,071.39 | 3,417,056.69 |
| 10,081.97 | 10,858.26 | 11,853.08 | 11,346.54 | 11,530.04 | 11,876.01 | 12,258.69 | 11,397.63 | 11,659.27 | 9,297.28 | 9,258.35 | 1,236.23 | 3.084,45 | 1,810.54 | 2,052.74 | 7,183.94 | 128,601.06 |
| 201,639.48 | 217,165.13 | 237,061.54 | 226,931.07 | 230,600.93 | 237,520.21 | 262,686.29 | 244,234.90 | 249,841.49 | 199,227.55 | 198,393.21 | 25 490.52 | 44,666.34 | 38,797.29 | ±3.987.25 | 153,941.48 | 2,659,243.28 |
| 268,852.64 | 289,553.51 | 316,082.04 | 302,574.76 | 307,467.92 | 316,693.60 | 350,248.36 | 325,646.54 | 333,122.00 | 265,636.74 | 264,524.30 | 35.570.83 | 59,565.13 | 51,729,72 | 53.649.65 | 205,255.33 | 3,545,657.74 |
| 201,639.48 | 217,165.13 | 237,061.54 | 226,931.07 | 230,600.93 | 237,520.21 | 262,686.29 | 244,234.90 | 249,841.49 | 199,227.55 | 198,393.21 | 26,490.62 | 44,666.34 | 38,797,29 | 43.987.23 | 153,941.48 | 2,659,243.28 |
| 134,426.31 | 144,776.76 | 158,041.01 | 151,287.37 | 153,733.96 | 158,346.81 | 175,124.20 | 162,823.26 | 166,561.00 | 132,818.37 | 132,262.15 | 17,660.42 | 29,777.56 | 25.864.86 | 29,524,82 | 102,627.66 | 1,772,828.86 |
| 67,213.16 | 72,388.37 | 79,020.51 | 75,643.68 | 76,866.98 | 79,173.41 | 87,562.09 | 81,411.63 | 83,280.49 | 66,409.18 | 66,131.07 | 3,830.21 | 14,888.78 | 12,952,43 | 14,662,41 | 51,313.83 | 886,414.40 |
| 67,213.16 | 72,388.37 | 79,020.51 | 75,643.68 | 76,866.98 | 79,173.41 | 87,562.09 | 81,411.63 | 83,280.49 | 66,409.18 | 66,131.07 | 5.830.21 | 19,888.78 | 12,932.43 | 14,662,41 | 51,313.83 | 886,414.40 |
| 67,213.16 | 72,388.37 | 79,020.51 | 75,643.68 | 76,866.98 | 79,173.41 | 87,562.09 | 81,411.63 | 83,280.49 | 66,409.18 | 66,131.07 | 8,830.21 | 14.888.78 | 12,952,48 | 14.662.41 | 51,313.83 | 886,414.40 |
| 67,213.16 | 72,388.37 | 79,020.51 | 75,643.68 | 76,866.98 | 79,173.41 | 87,562.09 | 81,411.63 | 83,280.49 | 66,409.18 | 66,131.07 | 8,830.21 | 14,388.78 | 12.932.43 | 14,662.42 | 51,313.83 | 886,414.40 |
| 33,606.58 | 36,194.19 | 39,510.26 | 37,821.85 | 38,433.49 | 39,586.70 | 43,781.05 | 40,705.82 | 41,640.24 | 33,204.59 | 33,065.54 | 2,615.10 ه | 7,446,39 | 5.455.21 | 7 331.21 | 25,656.91 | 443,207.22 |
| 33,606.58 | 36,194.19 | 39,510.26 | 37,821.85 | 38,433.49 | 39,586.70 | 43,781.05 | 40,705.82 | 41,640.24 | 33,204.59 | 33,065.54 | 4,415.10 | 7,444.39 | ê 488.Z1 | 7,331.21 | 25,656.91 | 443,207.22 |
| \$ 3,091,805.33 | \$ 3,329,865.40 | \$ 3,634,943.45 | \$ 3,479,609.66 | \$ 3,535,881.09 | \$ 3,641,976.48 | \$ 4,027,856.35 | \$ 3,744,935.19 | \$ 3,830,903.01 | \$ 3,054,822.47 | \$ 3,042,029.40 | \$ 406,189.57 | 5 584,883.94 | \$ 594,891.73 | S 674.470.93 | \$ 2,360,436.17 | \$ 40,775,064.01 |

MONTHLY TABLE ACTIVITY - 2023
Number of Tables
Table Opener (Dollar Value)
Fills (Dollar Value)
Progressive Jackpot Payouts (Cage)
Credits (Dollar Value)
Table Crop (Dollar Value)
Table Closer (Dollar Value)
Progressive Player Contributions
Net Revenue
Total Tax revenue Due the State @ 16%

| Janu | ary - 2023 | February 2023 | March 2023 | April - 2023 | May - 2023 | June - 2023 | July - 2023 | August - 2023 | September - 2023 | October - 2023 | November - 2023 | 12/01/2023 to 12/05/2023 | 12/06/2023 to 12/12/2023 | 12/13/2023 to 12/19/2023 | 12/20/2023 to 12/26/2023 | 12/27/2023 to 12/31/2023 | December - 2023 | YTD |
|---------|------------|------------------|------------------|------------------|------------------|------------------|------------------|-----------------|---------------------|------------------|------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|------------------|-------------------|
| | 28 | 28 | 28 | 28 | 28 | 29 | 29 | 29 | 28 | 26 | 26 | 25 | 25 | 35 | 25 | | 25 | 28 |
| \$ 38,9 | 81,574.75 | \$ 34,076,029.25 | \$ 37,723,898.50 | \$ 37,091,484.50 | \$ 38,925,161.00 | \$ 34,470,300.25 | \$ 37,049,291.50 | \$37,586,163.00 | \$35,828,173.50 | \$ 37,149,091.50 | \$ 36,350,710.75 | 5 6,152,954,75 | 5 5,832,984.75 | 5 5,934,887.00 | 5 7,569,252.00 | | \$ 26,490,058.50 | \$ 431,721,937.00 |
| 3,8 | 68,200.00 | 4,371,130.00 | 5,409,690.00 | 4,211,100.00 | 3,759,780.00 | 5,057,170.00 | 4,426,240.00 | 5,000,350.00 | 5,434,560.00 | 4,335,450.00 | 4,264,610.00 | 545 840.00 | 1.111,580.00 | 875,990.00 | 1,884,160.00 | | 4,417,670.00 | 54,555,950.00 |
| 1 | 00,863.30 | 129,497.00 | 206,192.85 | 126,372.70 | 101,574.05 | 255,453.48 | 203,238.40 | 71,207.50 | 95,146.70 | 20,407.50 | 115,022.30 | | 2,629.30 | 1.702.25 | 82 413.00 | | 86,744.55 | 1,511,720.33 |
| | 60,720.00 | 115,310.00 | 404,467.50 | 336,291.00 | 44,270.00 | 1,332,359.75 | 93,840.00 | 238,967.00 | 276,259.00 | 249,763.00 | 153,900.00 | 191,059.00 | J67,890.25 | 451,724.50 | 29.340.00 | | 1,133,993.75 | 4,440,141.00 |
| 5,5 | 41,918.05 | 5,609,217.00 | 6,501,437.00 | 5,715,988.00 | 5,152,869.00 | 5,507,284.00 | 5,921,840.00 | 6,008,353.00 | 6,455,187.00 | 5,511,489.00 | 5,706,943.00 | 375,505.00 | 1,159,733.00 | 1,095,118.05 | 1,215,139.00 | | 4,346,586.05 | 67,979,111.10 |
| 38,8 | 93,070.25 | 34,115,955.00 | 37,750,486.50 | 37,057,237.75 | 39,003,384.25 | 34,328,295.00 | 37,018,276.75 | 37,676,771.25 | 35,734,606.25 | 37,272,240.00 | 36,324,156.00 | 5,920,537.75 | 5,764,933.25 | 5,339,179,50 | 3.559.809.35 | | 26,584,559.75 | 431,759,038.75 |
| | - | - | - | - | - | - | - | - | | - | - | | ٠. | - | | | - | - |
| 1,5 | 45,070.25 | 1,263,825.75 | 1,316,609.65 | 1,680,672.05 | 1,414,008.20 | 1,385,015.02 | 1,355,186.85 | 1,266,370.75 | 1,108,172.05 | 1,528,543.00 | 1,454,655.95 | 289.488.00 | 439,282,45 | 178,442.50 | 68,453.35 | | 1,070,666.50 | 16,388,796.02 |
| \$ 2 | 47,211.24 | \$ 202,212.11 | \$ 210,657.55 | \$ 268,889.53 | \$ 226,241.31 | \$ 221,602.41 | \$ 216,829.90 | \$ 202,619.31 | \$ 177,307.51 | \$ 244,566.88 | \$ 232,744.96 | 3 46,328.08 | 5 70,285.19 | 5 43,750,85 | S 10,952,52 | | \$ 171,306.64 | \$ 2,622,189.35 |

Distribution:

Department of Education (K-12)
GCB Admin Expense/Gambling Addition
Host Municipality (Town of Oxford)
Host County (Oxford County)
Total

| - | \$ 154,507.02 | \$ 126,382.57 | \$ 131,660.95 | \$ 168,055.95 | \$ 141,400.81 | \$ 138,501.51 | \$ 135,518.67 | \$ 126,637.04 | \$ 110,817.18 | \$ 152,854.28 | \$ 145,465.59 | 5 38,948.80 | 5 43,928.25 | 27,344,28 5 | 6,845.32 | \$ 107,066.65 | \$ 1,638,868.22 |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|-------------|---------------|---------------|-----------|------------------|-----------------|
| | 46,352.11 | 37,914.77 | 39,498.30 | 50,416.79 | 42,420.24 | 41,550.45 | 40,655.61 | 37,991.13 | 33,245.16 | 45,856.30 | 43,639.68 | 5,684,64 | 13,178,47 | 8.203.28 | 2,053.60 | 32,119.99 | 491,660.53 |
| L | 30,901.40 | 25,276.51 | 26,332.19 | 33,611.18 | 28,280.17 | 27,700.30 | 27,103.75 | 25,327.42 | 22,163.45 | 30,570.87 | 29,093.13 | 3.789.76 | 8,785.63 | 5,468.56 | 1.369.07 | 21,413.34 | 308,144.21 |
| | 15,450.71 | 12,638.26 | 13,166.11 | 16,805.61 | 14,140.09 | 13,850.15 | 13,551.87 | 12,663.72 | 11,081.72 | 15,285.43 | 14,546.56 | 2,894.88 | 4,592.82 | 2,734,43 | 584.53 | 10,706.66 | 163,886.89 |
| | \$ 247,211.24 | \$ 202,212.11 | \$ 210,657.55 | \$ 268,889.53 | \$ 226,241.31 | \$ 221,602.41 | \$ 216,829.90 | \$ 202,619.31 | \$ 177,307.51 | \$ 244,566.88 | \$ 232,744.96 | 3 46,318.08 | 5 70,285.19 . | 3 43,750.85 S | 10.952.52 | \$ 171,306.64 | \$ 2,622,189.35 |