# Evaluation of the Maine Seed Capital Tax Credit

August 11, 2021

Report to the Government Oversight Committee by the Office of Program Evaluation and Government Accountability

### Key takeaways

#### Context: Annual program cap recently increased from \$5 to \$15 million (\$13.5m in 2021-2022)

#### Program goals and program design are not aligned

Program cannot be reasonably expected to deliver expected outcomes

#### >Available program data is inconsistent and incomplete

• Data issues inhibit program oversight

# Road map

#### • Program background

- What is the MSCTC?
- Program history
- Program participation 2010-2020
- Program context

#### • Evaluation results

- 6 key areas
- Areas of misalignment (overview) 3 examples

#### Recommendations

### What is the Maine Seed Capital Tax Credit?

• Seeks to incentivize private equity investment in small businesses by providing a tax credit to investors

• **Reduces investment risk** for investors by State providing an income tax credit of a portion of private investment

• 40% tax credit of amount invested (from April 2020)

### Program history

• Effective on January 1, 1988 – first of its kind in the nation

- Five eligible business categories have developed over time:
  - Export businesses (1988)
  - Manufacturers (1991)
  - Engaged in development or application of advances technologies (1997, 1999)
  - Certified visual media production companies (2009)
  - Value-added natural resource enterprises (2013)

### Program participation – 2010-2020

•\$42.5 million in tax credits issued

- •\$95.7 million in private equity investments in businesses
- •134 unique businesses (many participate in multiple years)
- Wide range of investment amounts (2020: \$1,500 \$1.4 million)

### Program context and attribution

- One part of a statewide "eco-system" to support startups and entrepreneurs, which also includes:
  - Maine Technology Institute
  - Maine Venture Fund
  - Individuals and groups of private equity investors (in/out of State)
- In 2016, 21 of the 29 businesses receiving MSCTC investment also received funding from MTI, MVF or both
- Some businesses likely to be eligible for PTDZ/ETIF programs and/or federal R&D grants

### **Evaluation results**

We addressed program outcomes and design across 6 key areas:

- **1.** Fiscal and economic impacts
- 2. Private investment
- 3. Business development
- 4. Job creation and retention
- 5. Municipal tax bases
- 6. Innovation

## Areas of misalignment

Program goals	Description of misalignment in program design
Increasing	Program design provides credits to investors who may already be likely to invest
investment	in a business.
	<ul> <li>Program design may limit opportunities to attract out-of-State investment.</li> </ul>
Intended business	<ul> <li>Program design does not address whether the business experiences significant</li> </ul>
beneficiaries	difficulty in obtaining equity financing.
	• Program design allows some businesses to benefit that may not be considered
	to have the potential for rapid growth.
Increasing	• Program design does not drive the program goal of increasing job opportunities
employment	in export businesses, or require creation or retention of employees for
	businesses to benefit.
	<ul> <li>Program design does not focus on increasing average wages.</li> </ul>
Increasing	<ul> <li>MSCTC does not have design features which would be expected to increase</li> </ul>
municipal tax bases	municipal tax bases.
Promoting	<ul> <li>Program design does not effectively focus on the strategy of promoting</li> </ul>
innovation	innovation.

#### Example 1: Increasing investment

• Purpose of incentives

- Program design Permits business founders to claim credits for investments in their own business
  - In two businesses we spoke to, <u>all</u> investment came from founders (\$1.4 million in tax credits)
- Is this what the Legislature intends for this program?

### Example 2: Intended business beneficiaries

- Program design allows some businesses to benefit that may not be considered to have potential for rapid growth
- Why does this matter?
- Examples:
  - Film companies
  - Export, manufacturing, natural resources used for tourism and hospitality

#### Example 3: Increasing employment

- Stated goal increase job opportunities in export businesses
- Program design does not <u>require</u> job creation and retention
- Program data is inadequate to assess the extent to which businesses create/retain jobs
  - No common understanding of reportable jobs
  - Incomplete data (2018: 27% businesses not reporting, 2017: 42%)
- Program design does not focus on increasing average wages
  - Program provides the same benefits to businesses whether they are in higher wage sectors (STEM) or lower wage sectors (hospitality)

### **Recommended Legislative Action: Goals**

Re-evaluate and clearly define program goals and what "success" looks like in terms of outcomes.

#### Why?

- Misalignment between goals and design should one or both change?
- Differences in program expectations amongst businesses, investors, and stakeholders

## **Recommended Legislative Action: Design**

>Adjust program design to advance the goals.

#### **Consider:**

- How is it intended to work with other State programs?
- Increasing investment: Business founders or "armslength" investors?
- Job creation: What kind? (Industry, skill level, wage level)
- Municipal taxes: Is this a program goal?

### **Recommended Legislative Action: Data**

Adjust program reporting requirements to allow for effective Legislative oversight of whether the program is meeting its goals.

#### **Consider:**

- Business outcomes
- Employment outcomes
- Cost context: other State or federal funding received

### **Recommended Management Action: Data**

Improve FAME's processes for program data collection, analysis and reporting.

#### Including:

- Data collection: ensure data is consistent and complete
- Analysis: ensure analysis is reliable
- Reporting: comply with annual reporting

### Acknowledgements and next steps

#### Acknowledgements

- OPEGA would like to thank the Finance Authority of Maine for their cooperation throughout this review.
- MRS, DECD, MTI, MVF
- Program stakeholders, including investors and businesses

#### **Next steps**

- Public comment
- Work session and vote