APPENDIX A

Authorizing Joint Order
WHEREAS, the joint study order establishes the Committee to Study the Needs of Persons with Mental Illness Who Are Incarcerated; and

WHEREAS, persons with mental illness who are incarcerated in the county jails and state prisons need proper care and treatment that is safe and humane; and

WHEREAS, corrections officers and others in the jails and prisons who are responsible for persons with mental illness who are in their custody require proper training to care for these inmates; and

WHEREAS, the current corrections system does not provide adequate care for incarcerated persons with mental illness, nor does it provide those responsible for the care with the tools and training necessary to provide care; and

WHEREAS, the Legislature would benefit from a study of the needs of persons with mental illness who are incarcerated in Maine; now, therefore, be it

ORDERED, the Senate concurring, that the Committee to Study the Needs of Persons with Mental Illness Who Are Incarcerated is established as follows.

1. Committee established. The Committee to Study the Needs of Persons with Mental Illness Who Are Incarcerated, referred to in this order as the "committee," is established.

2. Committee membership. The committee consists of the 13 members of the Joint Standing Committee on Criminal Justice.

3. Chairs. The Senate chair and the House chair of the Joint Standing Committee on Criminal Justice shall serve as the chairs of the committee.

4. Meetings; public hearings. The chairs of the committee shall call and convene the first meeting of the committee no later than 45 days after passage of this order. The committee may hold up to 6 meetings, 3 of which may be public hearings held in locations throughout the State.

5. Duties. The committee shall invite the participation of experts and interested parties, gather information and request necessary data from public and private entities in order to:

A. Evaluate the availability and appropriateness of current mental health services for persons incarcerated in Department of Corrections facilities and in county jails, including but not limited to: access to forensic beds for prisoners in need of that level of mental health intervention; the provision of mental health services within the institutions provided by or in partnership with the Department of Mental Health, Mental Retardation and Substance Abuse Services; and involuntary medication of prisoners with mental illness;
B. Identify what additional mental health services are needed for incarcerated persons and how those services may best be implemented, provided and funded; C. Identify what mental health training is required for law enforcement and corrections officers who work in corrections facilities and jails and how that training may best be implemented, provided and funded; and
D. Identify steps necessary for county jails to seek and achieve accreditation.

The experts and interested parties with whom the committee may consult include but are not limited to the following: representatives from the Department of Corrections and the Department of Mental Health, Mental Retardation and Substance Abuse Services; representatives from state, county and municipal law enforcement; persons with mental illness who were formerly incarcerated in a Department of Corrections facility or a county jail; parents or guardians of persons with mental illness who are or were formerly incarcerated in a Department of Corrections facility or a county jail; representatives from advocacy groups for persons with mental illness; and representatives from community mental health agencies. The committee also may consult with other interested parties who may provide additional information.

**6. Staff assistance.** Upon approval of the Legislative Council, the Office of Policy and Legal Analysis shall provide necessary staffing services to the committee.

**7. Compensation.** The members of the committee are entitled to the legislative per diem, as defined in the Maine Revised Statutes, Title 3, section 2, and reimbursement for necessary expenses incurred for their attendance at authorized meetings of the committee.

**8. Report.** The committee shall submit its report, together with any necessary implementing legislation, to the Legislature no later than December 5, 2001. If the committee requires a limited extension of time to conclude its work, it may apply to the Legislative Council, which may grant the extension.

**9. Budget.** The chairs of the committee, with assistance from the committee staff, shall administer the committee's budget. Within 10 days after its first meeting, the committee shall present a work plan and proposed budget to the Legislative Council for approval. The committee may not incur expenses that would result in the committee's exceeding its approved budget. Upon request from the committee, the Executive Director of the Legislative Council shall promptly provide the committee chairs and staff with a status report on the committee's budget, expenditures incurred and paid and available funds.

APPENDIX B

Membership list,
Committee to Study the Needs of Persons With Mental Illness Who Are Incarcerated
COMMITTEE TO STUDY THE NEEDS OF PERSONS WITH MENTAL ILLNESS WHO ARE INCARCERATED
Joint Order, H.P. 1383
As Of Wednesday, December 26, 2001

Sen. Michael J. McAlevey    Chair
P.O. Box 340
Wallsboro, ME 04587

Sen. William B. O'Gara
39 Cardinal Street
Westbrook, ME 04092
(207)-774-9467

Sen. Paul T. Davis, Sr.
39 Townhouse Road
Sangerville, ME 04479
(207)-876-4047

Rep. Edward J. Povlich    Chair
18 South Street
Elsworth, ME 04605
(207)-667-7115

Rep. Patricia A. Blanchette
2 Old Orchard Drive
Bangor, ME, 04401
(207)-942-8652

Rep. Stanley J. Ganzofsky
PO Box 45
Brunswick, ME 04011
(207)-373-1328

Rep. Charles E. Mitchell
RR 3 Box 6220
Vassalboro, ME 04989
(207)-622-2760

Rep. Lilian LaFountain O'Brien
88 Nichol Street
Lewiston, ME 04240
(207)-782-3076

Rep. Judith B. Peavey
368 Mountain Road
Woolwich, ME 04579
(207)-682-6900

Rep. Michael W. Quirt
32 Grand Street
Portland, ME 04101
(207)-774-8638

Rep. Lois A. Snowe-Mello
177 Mechanic Falls Road
Poland, ME 04274
(207)-784-9136

350 Charleston Road
Udeler, ME 04090
(257)-924-5251

Rep. Edgar Wheeler
P.O. Box 207
Bridgewater, ME 04735
(207)-429-9108
APPENDIX C
Proposed legislation (4 draft bills)
DRAFT LEGISLATION ON DIVERSION
Submitted by
Committee to Study the Needs of Persons with Mental Illness Who Are Incarcerated pursuant to Jt Order HP 1383, Sec. 8

An ACT to Implement the Recommendations of the Committee to Study the Needs of Persons with Mental Illness Who Are Incarcerated Relating to Diversion from Jails and Prisons

PART A

law enforcement programs

Sec. A-1. Appropriation. The following funds are appropriated from the General Fund to carry out the purposes of this Part.

BEHAVIORAL AND DEVELOPMENTAL SERVICES, DEPARTMENT OF

Mental Health Services - Community

<table>
<thead>
<tr>
<th>Positions – Legislative Count</th>
<th>(2,000)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personal Services</td>
<td>$ 87,820</td>
</tr>
</tbody>
</table>

Provides funds for 2 Intensive Case Manager positions to ride with police officers to help in dealing with crisis situations involving persons with mental illness. This request will generate $35,082 in General Fund revenue in fiscal year 2002-03.

TOTAL $ 87,820

Regional Operations
<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>All Other</td>
<td>$20,000</td>
</tr>
</tbody>
</table>

Provides funds for the overhead costs for 2 Intensive Case Manager positions to ride with police officers to help in dealing with crisis situations involving persons with mental illness.

**TOTAL** $20,000

**Sec. A-2. Examination of ride-along programs.** The Department of Behavioral and Developmental Services shall examine the efficiency and effectiveness of its so-called ride-along program in which specially trained Intensive Case Managers ride along with police officers to assist in dealing with crisis situations involving persons with mental illness. The Department of Behavioral and Developmental Services shall attempt to quantify the results of the program and determine whether the expenditures on this program are the most effective use of resources in addressing the needs of persons with mental illness in their interaction with law enforcement. The examination must clearly identify the goals of the program and assess whether the program is meeting those goals. The department shall report the results of its examination together with any recommendations to the joint standing committee of the Legislature having jurisdiction over criminal justice matters no later than January 30, 2003.

**PART B**

<table>
<thead>
<tr>
<th>Section</th>
<th>Statute Reference</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sec. A-2</td>
<td>34-B MRSA §1219, sub-§3</td>
<td>is enacted to read:</td>
</tr>
<tr>
<td>3.</td>
<td><strong>Court-based diversion program.</strong></td>
<td>The department shall develop a program to facilitate the diversion of persons with mental illness away from incarceration. The department shall designate at least 1 liaison to the District Courts within each of the prosecutorial districts established under title 30-A, section 254 to work with district attorneys, defense attorney, judges, bail commissioners and others to help develop and design plans for meeting the needs of persons with mental illness and diverting them away from incarceration.</td>
</tr>
<tr>
<td></td>
<td><strong>By January 30th of each year, beginning in 2003,</strong> the department shall report to the joint standing committee of the Legislature having jurisdiction over criminal justice matters on its implementation of the diversion program developed pursuant to this subsection.</td>
<td></td>
</tr>
</tbody>
</table>
Sec. B-2. Appropriation. The following funds are appropriated from the General Fund to carry out the purposes of this Part.

2002-03

BEHAVIORAL AND DEVELOPMENTAL SERVICES, DEPARTMENT OF

Mental Health Services - Community

Positions – Legislative Count (16,000)
Personal Services $606,493

Provides funds for 8 Intensive Case Manager positions and 8 Clerk III positions to aid District Courts in diverting persons with mental illness away from incarceration and to appropriate mental health services. This request will generate $242,282 in General Fund revenue in fiscal year 2002-03.

TOTAL
$606,493

Regional Operations

2002-03

All Other
$160,000

Provides funds for the overhead costs for 8 Intensive Case Manager positions and 8 Clerk III positions to aid District Courts in diverting persons with mental illness away from incarceration and to appropriate mental health services.

TOTAL
$160,000

Sec. B-3. Appropriation. The following funds are appropriated from the General Fund to carry out the purposes of this Part.
BEHAVIORAL AND DEVELOPMENTAL SERVICES, DEPARTMENT OF 2002-03

Mental Health Services - Community

All Other
$1,262,563

Provides funds for community mental services for diverted individuals.

Mental Health Services – Community Medicaid

All Other
$1,495,999

Provides funds for community mental services for diverted individuals.

Mental Health Services - Community

All Other
453,721

Provides funds for psychiatric inpatient treatment for diverted individuals.

Mental Health Services – Community Medicaid

All Other
537,610

Provides funds for psychiatric inpatient treatment for diverted individuals.

DEPARTMENT OF BEHAVIORAL AND DEVELOPMENTAL SERVICES

TOTAL APPROPRIATION
$3,749,893
Sec. B-4. Allocation. The following funds are allocated from Federal Expenditures Fund to carry out the purposes of this Part.

BEHAVIORAL AND DEVELOPMENTAL SERVICES, DEPARTMENT OF

Mental Health Services – Community Medicaid

All Other
$2,980,360

Allocates federal matching funds for community mental services for diverted individuals.

Mental Health Services – Community Medicaid

All Other
$1,071,037

Allocates federal matching funds for psychiatric inpatient treatment for diverted individuals.

DEPARTMENT OF BEHAVIORAL AND DEVELOPMENTAL SERVICES

TOTAL ALLOCATION $4,051,397

PART C

Sec. C-1. Mental illness training for judiciary, jails staff and others. The Department of Behavioral and Developmental Services shall establish a research-based training program designed to increase awareness of the needs of persons with mental illness within the criminal justice system. The training shall be made available to trial judges, jail staff and others within the criminal justice system who don’t currently receive such training. The department shall, no later than January 30, 2003, provide a report to the joint standing committee of the Legislature having jurisdiction over criminal justice matters on the development and implementation of the training program.
Sec. C-2. Appropriation. The following funds are appropriated from the General Fund to carry out the purposes of this Part.

2002-03

BEHAVIORAL AND DEVELOPMENTAL SERVICES, DEPARTMENT OF

Mental Health Services - Community

All Other $50,000

Provides funds to establish training programs regarding mental illness awareness and understanding within the criminal justice system

TOTAL $50,000

PART D

State mental health and corrections coordination – criminal justice liaison

Sec. D-1. Appropriation. The following funds are appropriated from the General Fund to carry out the purposes of this Part.

2002-03

BEHAVIORAL AND DEVELOPMENTAL SERVICES, DEPARTMENT OF

Mental Health Services - Community

Positions – Legislative Count (1.000)
Personal Services
$43,910
All Other 10,000

Provides funds for 1 Intensive Case Manager position to serve as a criminal justice liaison to consult with jails and the Department of Corrections on issues relating to the diversion of
persons with mental illness away from
an incarcerated setting. This request will
generate $17,452 in General Fund revenue
in fiscal year 2002-03.

TOTAL $53,910

SUMMARY

This bill implements the recommendations of the Committee to Study the Needs of Persons with Mental Illness Who Are Incarcerated relating to diversion from prisons and jails.
DRAFT LEGISLATION ON
TREATMENT IN STATE AND COUNTY FACILITIES
Submitted by
Committee to Study the Needs of Persons with Mental Illness Who Are Incarcerated
pursuant to Jt Order HP 1383, Sec. 8

An ACT to Implement the Recommendations of the Committee to Study the Needs of Persons with Mental Illness Who Are Incarcerated Relating to Treatment and Aftercare Planning in Prisons and Jails

PART A

preserving federal benefits

Sec. A-1. 22 MRSA § 3174-Z is enacted to read:

§3174-Z. Medicaid eligibility during incarceration.

The department shall establish procedures to ensure that a person receiving federally approved Medicaid services prior to incarceration does not lose Medicaid eligibility merely as a result of that incarceration, notwithstanding that Medicaid coverage may be limited or suspended during the period of incarceration. Nothing in this section requires or permits the department to maintain an incarcerated person’s Medicaid eligibility if the person no longer meets eligibility requirements or refuses coverage.

PART B

ensure access to forensic beds

Sec. B-1. The Commissioner of the Department of Behavioral and Developmental Services shall develop memoranda of agreement with the Department of Corrections and county jail administrators to establish procedures and policies that improve access to inpatient beds at a State mental health institution for people with mental illness transferred from the Department of Corrections or county jails.

PART C

treatment plans – inmates returned from hospitalization

Sec. C-1. 34-A MRSA §3069, sub-§3 is enacted to read:

3. Re-incarceration planning. For each person hospitalized pursuant to this section, the Department of Behavioral and Developmental Services shall, in consultation
with the chief administrative officer of the correctional or detention facility and before the person is transferred back to the correctional or detention facility, develop a written treatment plan describing the treatment to be provided to the person during the remainder of the person’s incarceration.

Sec.C-2. 15 MRSA §2211-A, sub-§10 is enacted to read:

10. Re-incarceration planning. For each person hospitalized pursuant to this section, the Department of Behavioral and Developmental Services shall, in consultation with the sheriff or other person responsible for the local or county correctional facility and before the person is transferred back to the correctional facility, develop a written treatment plan describing the treatment to be provided to the person during the remainder of the person’s incarceration.

PART D

improve access to information

Sec. D-1. 34-B MRSA §1207, sub-§1, ¶¶B-3 and B-4 are enacted to read:

B-3. Information may be disclosed to the Department of Corrections if the client is in the custody of the Department of Corrections, the client is suffering an acute mental deterioration such that the client is not capable of granting informed written consent, and the information is necessary in order for the Department of Corrections to carry out its statutory functions;

B-4. Information may be disclosed to a Sheriff responsible for a county detention facility if the client is in the custody of that facility, the client is suffering an acute mental deterioration such that the client is not capable of granting informed written consent, and the information is necessary in order for the facility to carry out its statutory functions;

PART E

address security/treatment tension

Sec. E-1. Examination of treatment of mentally ill persons incarcerated in prison. The Department of Corrections and the Maine Jail Association shall examine and develop ways of treating persons with mental illness who are incarcerated in the least restrictive setting possible that does not compromise security. The department and Maine Jail Association shall report the results of this examination and any actions taken together with any recommendations to the joint standing committee of the Legislature having jurisdiction over criminal justice matters no later than January 30, 2003.
PART F
ensure effective advocacy for mental health needs

Sec. F-1. 34-B MRSA Ch. 16 is enacted to read:

Chapter 16
Ombudsman for Mentally Ill Inmates

§17001. Ombudsman program

1. Definitions. As used in this section, unless the context otherwise indicates, the following terms have the following meanings.

A. "Ombudsman" means the director of the program and persons employed or volunteering to perform the work of the program.

B. "Program" means the ombudsman program established under this section.

2. Program established. The ombudsman program is established as an independent program within the Executive Department to provide ombudsman services to persons with mental illness who are in the custody of the Department of Corrections or a county correctional facility. The program shall consider and promote the best interests of persons with mental illness who are incarcerated, answer inquiries and investigate, advise and work toward resolution of complaints of infringement of the rights or interests of persons with mental illness who are incarcerated. The program must be staffed, under contract, by an attorney or a master's level social worker who must have experience in advocacy for persons with mental illness, and support staff as determined to be necessary. The program shall function through the staff of the program and volunteers recruited and trained to assist in the duties of the program.

3. Contracted services. The program shall operate by contract with a nonprofit organization that the Executive Department determines to be free of potential conflict of interest and best able to provide the services on a statewide basis. The ombudsman may not be actively involved in state-level political party activities or publicly endorse, solicit funds for or make contributions to political parties on the state level or candidates for statewide elective office. The ombudsman may not be a candidate for or hold any statewide elective or appointive public office.

4. Services. The program shall provide services directly or under contract and may set priorities for service among the types of inquiries and complaints. The program may:
A. Provide information to the public about the services of the program through a comprehensive outreach program. The ombudsman shall provide information through a toll-free telephone number or numbers;

B. Answer inquiries, investigate and work toward resolution of complaints regarding the performance and services of the Department of Corrections, the Department of Behavioral and Developmental Services, or any county correctional facility;

C. Participate in conferences, meetings and studies that may improve the performance and services of the Department of Corrections, the Department of Behavioral and Developmental Services, or any county correctional facility;

D. Provide services to persons with mental illness who are incarcerated to assist them in protecting their rights;

E. Inform persons of the means of obtaining services from the Department of Behavioral and Developmental Services, the Department of Corrections, the county correctional facility or other entity which may offer services;

F. Provide information and referral services;

G. Analyze and provide opinions and recommendations to agencies, the Governor and the Legislature on state programs, rules, policies and laws;

H. Determine what types of complaints and inquiries will be accepted for action by the program and adopt policies and procedures regarding communication with persons making inquiries or complaints and appropriate agencies and facility administrators and staff;

I. Apply for and utilize grants, gifts and funds for the purpose of performing the duties of the program; and

J. Collect and analyze records and data relevant to the duties and activities of the program and make reports as required by law or determined to be appropriate.

5. Access to persons, files and records. As necessary for the duties of the program, the ombudsman has access to the files and records of the Department of Corrections, the Department of Behavioral and Developmental Services and any county correctional facility, without fee, and to the personnel of the departments and facilities for the purposes of investigation of an inquiry or complaint. The ombudsman may also enter the premises of any state or county correctional facility for the purposes of investigation of an inquiry or complaint without prior notice. The program shall maintain the confidentiality of all information or records obtained under this subsection.
6. **Confidentiality of records.** Information or records maintained by the program relating to a complaint or inquiry are confidential and may not be disclosed unless the disclosure is permitted by law and consented to by the ombudsman or ordered by court. Records maintained by the program are not public records as defined in Title 1, chapter 13.

7. **Liability.** Any person who in good faith submits a complaint or inquiry to the program pursuant to this section is immune from any civil or criminal liability for that act. For the purpose of any civil or criminal proceedings, there is a rebuttable presumption that any person acting pursuant to this section did so in good faith. The ombudsman and employees and volunteers in the program are employees of the State for the purposes of the Maine Tort Claims Act.

8. **Penalties.** A person who intentionally obstructs or hinders the lawful performance of the ombudsman's duties commits a Class E crime. A person who penalizes or imposes a restriction on a person who makes a complaint or inquiry to the ombudsman as a result of that complaint or inquiry commits a Class E crime. The Attorney General shall enforce this subsection under Title 5, section 191.

9. **Information.** Beginning January 1, 2003, information about the services of the program and any applicable grievance and appeal procedures must be provided to all inmates in the custody of the Department of Corrections or a county correctional facility.

10. **Report.** The program shall report to the Governor, the department and the Legislature before January 1st each year on the activities and services of the program, priorities among types of inquiries and complaints that may have been set by the program, waiting lists for services, the provision of outreach services and recommendations for changes in policy, rule or law to improve the provision of services.

11. **Oversight.** The joint standing committee of the Legislature having jurisdiction over criminal justice matters shall review the operations of the program and may make recommendations to the Governor regarding the contract for services under this section. The committee may submit legislation that it determines necessary to amend or repeal this section.

**Sec. F-2. Appropriation.** The following funds are appropriated from the General Fund to carry out the purposes of this Part.

**EXECUTIVE DEPARTMENT**
All Other  
133,815

Provides funds to contract with a nonprofit organization to operate an ombudsman program. Funding is included for one Ombudsman position and one support staff position, operating costs and one-time start-up costs.

TOTAL  
$133,815

SUMMARY

This bill implements the recommendations of the Committee to Study the Needs of Persons with Mental Illness Who Are Incarcerated relating treatment and aftercare planning in state prisons and county jails.
DRAFT LEGISLATION ON TREATMENT IN PRISONS
Submitted by
Committee to Study the Needs of Persons with Mental Illness Who Are Incarcerated pursuant to Jt Order HP 1383, Sec. 8

An ACT to Implement the Recommendations of the Committee to Study the Needs of Persons with Mental Illness Who Are Incarcerated Relating to Treatment and Aftercare Planning in Prisons

PART A

improve mental health screening

Sec. A-1. Appropriation. The following funds are appropriated from the General Fund to carry out the purposes of this Part.

2002-03

CORRECTIONS, DEPARTMENT OF

Maine State Prison

Positions – Legislative Count
(1.000)
Personal Services
35,870 All Other
83,799

Provides funds for one records clerk and contracted psychologist services to undertake mental health screening at the Maine State Prison

TOTAL $119,669

Maine Correctional Center

Positions – Legislative Count
(1.000)
Personal Services
35,870 All Other
83,799

Provides funds for one records clerk
and contracted psychologist services
to undertake mental health screening at the
Maine Correctional Center

TOTAL $119,669

PART B

meet accreditation requirements

Sec. B-1. Appropriation. The following funds are appropriated from the General Fund to carry out the purposes of this Part.

CORRECTIONS, DEPARTMENT OF
Correctional Medical Services Fund

All Other 275,000

Provides funding for added contracted psychiatric and nursing services to provide mental health services in the department’s correctional facilities in order to ensure the department can meet national accreditation standards.

TOTAL $275,000

PART C

improve cross training

Sec. C-1. Forensic training for mental health workers. The Department of Corrections shall establish a training program designed to provide specialized forensic training to case management and community support providers and crisis and outpatient providers of mental health services in order to increase awareness of the criminal justice issues associated with the treatment of persons with mental illness who are incarcerated. The department shall, no later than January 30, 2003, provide a report to the joint standing committee of the Legislature having jurisdiction over criminal justice matters on the development and implementation of the training program.

Sec. C-2. Appropriation. The following funds are appropriated from the General Fund to carry out the purposes of this Part.
Correctional Medical Services Fund

All Other 10,000

Provides funding for specialized forensic training to case management and community support providers and crisis and outpatient providers

TOTAL $10,000

PART D

ensure appropriate use of medications

Sec. D-1. Use of medications to treat mentally ill inmates. The Department of Corrections shall, in consultation with the Department of Behavioral and Developmental Services, review its formulary to ensure that it includes the best medications for the treatment of inmates with mental illness and shall adopt policies to ensure that the most effective such medications are available and used and that clinical care needs, not cost, govern the use of medications. The department shall, no later than January 30, 2003, provide a report to the joint standing committee of the Legislature having jurisdiction over criminal justice matters of its actions pursuant to this section.

PART E

aftercare planning in DOC facilities

Sec. E-1. Appropriation. The following funds are appropriated from the General Fund to carry out the purposes of this Part.
Provides funding for 2 caseworkers
to provide aftercare planning services for
persons with mental illness to be released
from state prison facilities

TOTAL
$117,785

PART F

Sec. F-1. 34-A MRSA §1402, sub-§5 is amended to read:

5. Grievance procedures. The commissioner shall establish procedures for hearing grievances of clients as described in section 1203. The commissioner, in consultation with the Department of Behavioral and Developmental Services, shall establish a separate grievance process for addressing complaints by clients with mental illness about their treatment, which must include a means by which a client may obtain a second opinion about mental health treatment from an independent mental health professional.

SUMMARY

This bill implements the recommendations of the Committee to Study the Needs of Persons with Mental Illness Who Are Incarcerated relating to treatment and aftercare planning in state prisons.
DRAFT LEGISLATION ON TREATMENT IN JAILS
Submitted by
Committee to Study the Needs of Persons with Mental Illness Who Are Incarcerated pursuant to Jt Order HP 1383, Sec. 8

An ACT to Implement the Recommendations of the Committee to Study the Needs of Persons with Mental Illness Who Are Incarcerated Relating to Treatment and Aftercare Planning in Jails

PART A

provide more options for county jails-the furlough law

Sec. A-1. 30-A MRSA §1556, sub-§1 is amended to read:

1. Furlough authorized. The sheriff may establish rules for and permit a prisoner under the final sentence of a court a furlough from the county jail in which the prisoner is confined. Furlough may be granted for not more than 3 days at one time in order to permit the prisoner to visit a dying relative, to obtain medical services or for any other reason consistent with the rehabilitation of an inmate or prisoner which is consistent with the laws or rules of the sheriff’s department. Furlough may be granted for a period longer than 3 days if medically required to provide treatment for a physical or mental condition of the prisoner, including a substance abuse condition, as determined by a qualified medical professional.

PART B

pilot program to address the needs of persons with mental illness in county jails

Sec. B-1. 34-B MRSA §1222 is enacted to read:

§1222. County jail mental illness treatment pilot program.

The department shall establish a county jail mental illness treatment pilot program, referred to in this section as the pilot program, to provide adequate mental health services to persons with mental illness in county correctional facilities. The pilot program must include a process to screen inmates for mental illness upon entry, procedures to determine the appropriate mental health care and case management, treatment, and aftercare services.

The department shall chose at least 3 county correctional facilities to pilot the program, one in each of the three service delivery regions established under section 1201-A and shall coordinate the program with existing Mental Health Clinics. At least one of
the 3 pilot locations must be a county correctional facility located in a rural portion of the State.

1. Program elements. Under the pilot program:

A. Each participating correctional facility must be provided with adequate mental health resources to undertake intake screening to identify persons with mental illness;

B. Each participating correctional facility must be provided with adequate mental health resources to ensure that inmates identified with mental illness are given appropriate treatment, including professional counseling, testing, referral and other ongoing mental health care;

C. Each participating correctional facility must be provided with adequate mental health resources to undertake discharge planning for inmates with mental illness, including identifying treatment needs, connecting the inmate with the community mental health system, helping to arrange for basic needs, and ensuring that an inmate’s applications for any benefits such as Medicare or Medicaid for which the inmate may be eligible are filed in a timely manner prior to release; and

D. Adequate community mental health services must be provided to meet the mental health needs of inmates who are discharged to the community under the pilot program.

2. Report. By January 30th of each year, beginning in 2003, the department shall report to the joint standing committee of the Legislature having jurisdiction over criminal justice matters on its implementation of the pilot program developed pursuant to this subsection and recommendations for continuation of and changes to the program.

Sec. B-2. Appropriation. The following funds are appropriated from the General Fund to carry out the purposes of this Part.

2002-03

BEHAVIORAL AND DEVELOPMENTAL SERVICES, DEPARTMENT OF

Mental Health Services - Community

Positions – Legislative Count (7.500)
Personal Services 470,783
All Other 135,000

Provides funds for the county jail mental
illness treatment pilot program to fund 3 caseworker positions, 1.5 psychiatrist positions, and 3 psychologist positions and to contract for 3 community support worker positions to provide mental health services to persons with mental illness in 3 county correctional facilities. This request will generate $188,068 in General Fund revenue in fiscal year 2002-03.

TOTAL $605,783

2002-03

Regional Operations

All Other
$105,000

Provides funds for the overhead costs for 3 caseworker positions, 1.5 psychiatrist positions and 3 psychologist positions to provide mental health services to persons with mental illness in 3 county correctional facilities as part of the county jail mental illness treatment pilot program.

TOTAL $105,000

PART C

mental health staff coverage

Sec. C-1. 34-B MRSA §1223 is enacted to read:

§1223. County jail mental illness staff coverage.

The department shall provide mental health staffing resources to county correctional facilities so that each county facility has at least 16 hours of facility-based mental health coverage each day. The facility-based staff must be trained and qualified to address mental health and substance abuse issues and be familiar with inmate cultures and the criminal justice system.
Sec. C-2. Appropriation. The following funds are appropriated from the General Fund to carry out the purposes of this Part.

BEHAVIORAL AND DEVELOPMENTAL SERVICES, DEPARTMENT OF

Mental Health Services – Community

Positions – Legislative Count
(36.000)

Personal Services
$1,475,076

Provides funds for 36 MH & MR Caseworker positions to provide 16-hour/day mental health services to persons with mental illness in county correctional facilities. This request will generate $586,874 in General Fund revenue in fiscal year 2002-03.

Regional Operations

All Other $ 360,000

Provides funds for the overhead costs for 36 MH & MR Caseworker positions to provide 16-hour/day mental health services to persons with mental illness in county correctional facilities.

DEPARTMENT OF BEHAVIORAL AND DEVELOPMENTAL SERVICES
TOTAL $1,835,076

SUMMARY

This bill implements recommendations of the Committee to Study the Needs of Persons with Mental Illness Who Are Incarcerated relating to treatment and aftercare planning in county jails.
APPENDIX D

Overview of services provided by the Department of Behavioral and Developmental Services to persons with mental illness who are incarcerated (provided by BDS)
Department of Behavioral and Developmental Services

Overview of relationship with DOC; services that the Department of Behavioral and Developmental Services (BDS) can/do/does provide to incarcerated persons; roles BDS can play in the care and treatment of persons with mental illness who are incarcerated, who are on probation or who are returning to the community; update on the current forensic program.

Summary of Services Provided to Incarcerated Populations

Mental Health Services

- Department of Behavioral and Developmental Services has Intensive Case Managers (ICMs) in each regional office with a primary focus on providing case management services to clients in jails and correctional facilities. The ICMs coordinate mental health services in preparation for individual’s release from correctional facilities.

- BDS contracts with community agencies to ensure the availability of crisis services statewide on a 24-hour a day basis. Crisis clinicians provide emergency assessments and consultation on appropriate level of care.

Adult Mental Health Special Initiatives

Region I

- A team of two Intensive Case Managers and their supervisor work as part of the “ICM Corrections Team” with the focus of providing case management services to Cumberland County and York County mental health consumers who are either currently incarcerated or who have been released from jails and correctional facilities in the Region.

- Region I contracts with mental health agencies in York and Cumberland counties to provide crisis services. Each of these crisis services has a staff member assigned to work with local police departments. This includes a liaison to the Portland and Biddeford police departments. These individuals “ride along” with police to provide crisis mental health services and linkages with mental health providers and hospitals.

- The Multi-Cultural Affairs Specialist for the Region works closely with local police departments in helping them understand cultural and refugee issues impacting mental health clients. This staff person also provides training to local sheriff and police departments about the mental health service system and how to access services for refugees.
A contract with one of the primary outpatient counseling agencies in Cumberland County includes funding for a full-time clinician to work with mental health clients incarcerated at the Windham Correctional Center. This individual works as part of the WCC mental health team and receives consultation/ supervision as well from Community Counseling Center.

Region II

- Region II currently operates three (3) ride along programs in Augusta, Waterville, and Lewiston. These have been critical positions within our Department which allows mental health workers to accompany patrolman in police cars and make mental health expertise available to the officers. The “ride along” workers provide emergency and routine services to people who might have previously only been served by the criminal justice system and may have never been served by the mental health system.

- The Region participates in the Androscoggin and Franklin County Criminal Justice/Behavioral Health Collaboratives. These are organized opportunities for mental health, criminal justice, and municipalities to come together to problem solve, identify issues, provide training, and find better ways to resolve issues.

- We have ICM’s assigned to each County Correctional Facility in Region II. They routinely meet with prisoners who have psychiatric diagnoses or are class members. They assess current levels of functioning and also examine their needs for housing, income, and medications upon discharge and determine whether the individual has or will need case management. The ICM’s attempt to link people with services in preparation for their release from correctional facilities.

- The Regional Office has a close relationship with the Maine State Prison and Maine Correctional Institute (Supermax). We work collaboratively on issues that face inmates who have mental illness. We have, at times, deployed BDS staff to the facility to assist with challenging inmates. We also work closely at an administrative level to resolve larger, systemic barriers in the delivery of mental health services.

- The Regional Medical Director provides psychiatric consultation to the County and State Correctional facilities across the entire Region.

- The Region is developing a telehealth network with the Kennebec County Correctional Facility, the Maine State Prison System, and AMHI in an attempt to bring prompt psychiatric care to the facilities in a way that reduces inmate security and excessive staff overtime. In addition, the sites will be linked electronically with fourteen others across the Region that specialize in mental health and psychiatry, with a goal of enhancing the clinical integrity and timeliness of service delivery.
Region III

- The Intensive Case Manager (ICM) Ride Along Position is a fulltime position dedicated to the Bangor Police Department. The ICM accompanies police officers to homes and various community sites to assist people with mental health issues who become involved with law enforcement. The ICM also links with probation officers, the courts, attorneys and other mental health service providers regarding client needs. This person also consults with the Acadia Consultation Service that operates within the Penobscot County Jail.

- The ICM Outreach position also has a significant amount of involvement with the legal system. The ICM frequently coordinates services with the legal system and the Ride along ICM.

- All ICM’s link with the Department of Probation, the Courts and jails throughout the five county area of Region III.

- The Substance Abuse Coordinator provides consultations to the staff of Corrections regarding substance abuse issues and is available for training.

Mental Retardation Services

- Mental Retardation Crisis Teams provide training to police and jail personnel to help ensure appropriate care to clients with cognitive deficits.

- Mental Retardation Individual Support Counselors interact with all components of the legal system on behalf of their clients.

Substance Abuse Services

- Substance Abuse Coordinators are available to consult with all regional staff regarding departmental clients who are involved in the legal system and who have substance abuse issues.

- The Office of Substance Abuse (OSA) funds a therapeutic community at the Windham Correctional Facility for males with substance abuse treatment needs. OSA is currently working on a women’s therapeutic community proposal.

Children’s Services

- There are four BDS Mental Health Program Coordinators operating out of the Department of Corrections, Juvenile Justice field offices. These coordinators screen all the field correctional caseworkers case leads to identify youth in need of mental health services. The Coordinators also provide “flex funding” for mental health evaluations and support services.
There is one Mental Health Coordinator that is housed in Department of Corrections only facility for committed youth. This Coordinator is part of the assessment/orientation team that assesses all committed youth entering the facility. The Coordinator works to identify all youth in need of mental health services upon entering and while they reside at the facility. The coordinator then refers the residents to the appropriate service within the faculty (psychiatric, psychotherapy, and substance abuse treatment).

A Psychiatric Social Worker who works exclusively with the male detention unit in the southern Maine facility has provided 281 hours of mental health treatment/consultation/education to an average of 35 residents a month in the past six months.

**Augusta Mental Health Institute - Inpatient Forensic Services**

The Augusta Mental Health Institute (AMHI) provides inpatient services for several classifications of forensic patients. A team of mental health professionals serves all of these patients, with representation from the following disciplines: psychiatry, psychology, nursing, social work, and therapeutic recreation. Additional professional staff are available to meet other, more specific treatment needs, including a chaplain, dual diagnosis clinician (substance abuse/mental illness), and medical internists.

The treatment needs of forensic patients at AMHI are addressed on an individualized basis. However, the treatment and discharge planning process also varies with the particular forensic subpopulation being served. Forensic patients at AMHI generally fall into one of the following categories:

1. **Not Criminally Responsible (NCR):** These patients enter the legal system after behaving in a way that would usually result in a criminal conviction (e.g., assault, arson, homicide). However, through the court process they have been found not responsible for the act(s) because that behavior was found to be the result of an acute episode of mental illness. These patients have been committed to the custody of the commissioner of BDS for treatment.
   
   a. **Treatment:** The focus of treatment is on reducing or eliminating acute symptoms of the illness, developing a comprehensive understanding on the part of both the patient and the treatment team of the patient’s behavior leading to the NCR ruling, and the development of a relapse prevention program that will ensure the safety of both the patient and the community.
   
   b. **Discharge:** NCR patients must petition the court in order to obtain increasing levels of autonomy. Depending on individual needs, patients may be transitioned through an on-grounds forensic halfway house or discharged directly to the community.

2. **Incompetent to Stand Trial:** These patients are committed to AMHI after a legal determination that their current impaired mental status would prevent them from participating effectively in the adjudication process. For example, an IST patient may be
acutely psychotic or may not understand the court process for a variety of reasons related to mental illness. IST patients are committed to the custody of the commissioner of BDS for the restoration of competency.

a. Treatment: The focus of treatment is on restoring the patient's competency so that they can participate in the court process. For acutely psychotic patients, treatment usually involves antipsychotic medication and psychosocial rehabilitation that addresses their ability to tolerate the legal process. For patients who additionally lack an understanding of the court process, there is a greater focus on education regarding that process.

b. Discharge: Once competency is restored, the patient returns to jail (or the community, if on bail) to complete the adjudication process. If the court determines that competency is not likely to be restored in the foreseeable future, the patient is assessed and treated using the same standards used for any non-forensic AMHI patients. If further hospitalization is found to be warranted, involuntary transfer to a non-forensic unit is initiated as soon as possible.

3. Stage III Evaluations: These patients are committed to AMHI when their competency to stand trial is called into question in court, and the court is interested in additional assessment prior to making a final decision regarding competency.

a. Treatment: The scope of treatment may be dictated to a certain extent by the content of the court-authored commitment order. Unless specifically prohibited by the order, AMHI assesses and treats these patients as other non-forensic patients are treated. They are often in the acute phase of a mental illness and in need of stabilization. However, the primary focus of the admission is an evaluation by the State Forensic Service to determine competency. This usually occurs within 60 days of admission.

b. Discharge: Once the State Forensic Service evaluation has been completed, the patient usually returns to jail to complete the court process. If found competent to stand trial, the patient completes the adjudication process. If found incompetent, the patient returns to AMHI under IST status (see above).

4. Jail/Prison Transfers: These patients are admitted directly from jails and prisons throughout the state for acute stabilization of mental illness. Generally, these patients are clinically very similar to the patients admitted to the non-forensic units at AMHI, and meet medical necessity criteria for inpatient psychiatric care: i.e., acutely suicidal, homicidal, or unable to care for themselves in a correctional setting because of a mental illness. These patients may be admitted to AMHI either on a voluntary status or under civil commitment. However, there are also additional legal restrictions on their ability to leave AMHI: e.g., a voluntary jail/prison transfer who wants to leave AMHI but does not meet civil commitment criteria is returned to the custody of the referring facility rather than discharged directly to the community.
a. **Treatment:** Treatment mirrors the treatment offered to non-forensic acutely ill patients. The goal is to assist the patient in returning to a level of functioning that allows for a safe return to the referring facility.

b. **Discharge:** In the short term, most of these patients return to the referring facility. However, especially in the case of jail transfers, patients may also be returning shortly to the community. AMHI staff (particularly social workers, whose primary function is discharge planning) provide discharge planning services that are very similar to those provided on the non-forensic units; e.g., arranging for community case management, mental health and medical follow-up, appropriate living arrangements, financial support, etc.

**Bangor Mental Health Institute**

1. **Not Criminally Responsible (NCR):** BMHI has a few NCR inpatients and follows a small number as outpatients.
2. **Incompetent to Stand Trial:** Occasionally admitted to BMHI pending bed at AMHI.
3. **Stage III Evaluation:** BMHI admits, later to transfer to AMHI when bed is available.
4. **Jail/Prison Transfers:** Most of BMHI admissions in Forensic Services are from this area. Treatment and discharge the same as AMHI.

Communication with jails and prison services are through the Admissions Office. The jails either use Crisis Services or designated mental health liaison to interface with BMHI. Local jail administrators communicate with BMHI regarding issues involving treatment and referral with admissions and hospital administration as needed or in scheduled meetings.
APPENDIX E

Response from the Department of Behavioral and Developmental Services to questions posed by the study committee
November 27, 2001

Honorable Senator Michael J. McAlevey, Chair
Honorable Representative Edward J. Povich, Chair
Members of the Committee to Study the Needs of Persons with Mental Illness who are Incarcerated

State House
Augusta, ME 04330

Dear Senator McAlevey, Representative Povich, and Members of the Committee:

The information provided in this letter and attachment are in response to questions and requests for information by the Committee to Study the Needs of Persons with Mental Illness who are Incarcerated at its November 6, 2001 meeting.

1) Information on the results expected from ride-along program.
The police mental health ride-along programs have been extremely well received by communities and by the host police departments. Attached please find testimonials from police department officials as to the effectiveness of this program. In addition, current program statistics are provided below:

<table>
<thead>
<tr>
<th>Region</th>
<th>FTE</th>
<th>Start Date</th>
<th>Interventions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Portland</td>
<td>1</td>
<td>1/10/01-7/27/01</td>
<td>229 interventions*</td>
</tr>
<tr>
<td>Biddeford</td>
<td>1</td>
<td>No statistics available, although worker sees 1-5 clients daily.</td>
<td></td>
</tr>
<tr>
<td>Augusta/Lewiston</td>
<td>2</td>
<td>1/01-9/01</td>
<td>419 interventions*</td>
</tr>
<tr>
<td>Bangor</td>
<td>1</td>
<td>1/01-9/01</td>
<td>626 contacts (calls and interventions*)</td>
</tr>
</tbody>
</table>

*interventions include face-to-face assessment, evaluation, supportive counseling, referral, case management, and other mental health related services.

2) Ret: persons included under AMHI consent decree; # of interactions with criminal justice system over last year and # now in jail.
The total number of active AMHI class members in the state is 3,164. There are 533 active AMHI class members residing outside of the State of Maine. Currently, 90 (2.8%) AMHI class members are in Maine Department of Corrections facilities. Eleven AMHI class members are in corrections facilities outside of Maine. There currently is not a system in place for tracking class member interactions with the criminal justice system other than through the Department of Corrections without conducting individual case record audits. The Department’s experience has been that criminality among the AMHI class population does not differ greatly from that of the general population.
3) Check on the figure given for avg. cost for community mental health services for diverted individuals ($11,347/person/year).

As was noted in the BDS 11/05/01 response to previous questions of the committee, this estimate does not include any medication expenses. Additionally, it does not reflect transportation or security costs. The detailed breakout of the average statewide yearly cost of adult mental health services based on data extracted from MMDSS for Medicaid claims paid in calendar 2000 is:

- Cost/Person for Mental Health Services = $1,530.77
- Cost/Person for Psychological Services = $563.97
- Cost/Person for Out Patient Services = $1,034.73
- Average yearly cost per person = $3,129.47

Community Support Worker Services average annual cost estimate based on our '02 Contract with HealthReach:

- CSW cost per person per hour = $8.76
- Average number of hours per person = 91.86
- Average cost per person per year = $8,218
- Total: = $11,347

4) Could BDS use any of the existing AMHI consent decree caseworkers to provide services to DA offices (Diversion recommendation)? BDS estimate of cost of providing ICMs to the 8 DA offices, with consideration of any AMHI consent decree caseworkers that could be redeployed to provide this service.

Consent decree coordinators are by decree restricted to the role they are able to carry out which is specific to the tracking of AMHI class members and service coordination in the community. Mental health care workers working in the community currently have full case loads and is unlikely that they could be freed up to perform an alternative function.

However, in September of 2001 there were 35 vacancies among community mental health caseworker positions statewide. If all positions were filled, capacity may exist for reassignment of some positions.

Cost estimate for providing ICM’s to the 8 DA offices:

- Staff: 8 ICM’s @ $50,000 per = $400,000
- 8 support staff @ $35,000 per = $280,000
- Total staff = $680,000

Note: it is our understanding from committee staff that the counties currently pay for office space of DA’s and would likely expect reimbursement for any additional expense.

Office Space: Class A category office space at approximately $12 per sq. foot., 2 offices per DA location of dimensions 12x15 totaling 360 sq. ft. of office space excluding reception area with other overhead and utilities to be negotiated.

- $51,840 per location x 8 locations = $414,280
- Total staff & space = $1,302,080

5) Can BDS find an existing position to serve the criminal justice liaison function (Diversion recommendation concerning improving state coordination)?

This role involving consultation with jails and the DOC on diversion issues would require, as outlined in the 11/05/01 response to Committee questions, one full-time Intensive Case Manager (ICM) at a cost of about $50,000 per year. The department does not see that such capacity currently exists. There are limited
staff lines to perform this function and current reductions in revenues faced by the State limit BDS's capacity to fill any vacancies.

6) Proposal from BDS/MDOC/jails regarding jail diversion strategy (Mike McAlevey’s suggested considering some mechanism to divert to a more appropriate facility any person not stabilized within 72 hours.)
See attached Proposal for Mental Health Pilot Program in Maine County Jails.

7) Information on the evaluation done on the Portland Drug courts.
This pilot project in Portland was federally funded and was not affiliated with the Office of Substance Abuse (OSA) of BDS and it is our understanding that the funding has been discontinued. OSA has worked with personnel from this project to derive insight from important lessons learned for use in developing the structure of the drug court model it is currently funding.

OSA is now working with the judicial system in implementing a research based model funded by OSA at $750,000 per year, with total cost including client fees at approximately $1 million, for drug courts in six Maine courts (Biddeford/Alfred, Portland, Rumford, Portland, Bangor, and Calais/Machias). These became functional in June of 2001 and the Office of Substance Abuse and the judicial system are working to evaluate this initiative but results are not yet available. The basic premise of these courts is that people entering the criminal justice system are screened by a substance abuse liaison to the courts to identify possible substance abuse issues. A clinical diagnosis is then made and if the individual fits criteria for outpatient treatment and the nature of their crime is within a certain range of severity, the judge may order them into the drug court as their sentence. Participants undergo outpatient treatment and are assigned a case manager for the period of one year. During that year, the participant works to address their substance abuse problem and meets weekly with the judge, together with other drug court participants, and case managers to receive feedback from the judge on their progress including sanctions and rewards for progress and adherence. If the program is successfully completed the participant has completed their sentence.

Please contact my office if there is further information with which we can provide you. It has been our pleasure to assist with the Committee’s work.

Sincerely,

Lynn F. Duby
Commissioner

Cc: Sue Bell, Office of the Governor
Portland Police Department
Michael J. Chitwood
Chief of Police

CITY OF PORTLAND

November 26, 2001

Hon. Michael J. McAlevey
Maine Senate
2 State House Station
Augusta, ME 04330

Dear Senator McAlevey:

The Mental Health Liaison has become a critical component of the Portland Police Department. Over the course of three years, the Mental Health Liaison has provided support to officers on calls for service when an individual is threatening suicide, conducted mental health assessments in crisis situations, and critical incident interventions at crime scenes.

The Department's first mental health liaison, Scott Hutcheson, an LCPC, and his supervisor, Sgt. Robin Gauvin, have worked very hard to integrate the liaison program, and Ingram into the Portland Police Department's 911 response. Through their dedication and hard work, the program now provides assistance and support to both law enforcement and the community. The client population served includes adolescents, adults and the elderly. The Liaison's response to these populations results in partnership with Sweeter, DHS-child and adult services, Maine Medical Center, Shalom, SMAAA (Southern Maine Area Agency on Aging), and inter-department services to include community policing and the victim/witness advocate program. The Liaison has also partnered with a number of mental health agencies to intervene with regards to clients/consumers who utilize emergency response services on a regular basis.

The benefits from these partnerships are tremendous. The patrol officer’s time is utilized more effectively. Referrals and resources are provided in a more efficient manner to families and individuals. Clients and agencies partner with an effective advocate. Community policing neighborhoods can utilize a trained professional to intervene when a community member's mental health is compromised.

Please contact my office if you need further information.

Sincerely,

Michael J. Chitwood
Chief of Police

109 Middle Street • Portland, Maine 04101 • (207) 874-8300 • FAX 874-8580
November 19, 2001

Holly Stover, Regional Director
Department of Behavioral and Developmental Services

The Intensive Case Manager utilized by the Lewiston Police Department in conjunction with the Department of Behavioral and Developmental Services has proven to be an invaluable service.

The main goal of the Intensive Case Manager (ICM) is to intervene as early as possible with behavioral problems encountered by the police. The ICM is then able to assist in evaluating and coordinating with social service agencies to help provide on-going or follow-up services.

The ICM has worked beyond our initial expectations and has proven to be a valuable asset, not only to the Lewiston Police Department but also in helping the community. By having the ICM position in place, it has saved time and manpower to both our agencies in helping to expedite the care in cases.

Andrew D’Eramo
Deputy Chief
Holly Stover, Regional Director
Department of Behavioral and Developmental Services

November 20, 2001

The Intensive Case Manager (ICM) that works in conjunction with the Augusta Police Department has proven to be an invaluable asset to the Department and to the Augusta community.

When working with the Police Department, the ICM has the opportunity to observe and assist the Police with behavioral problems encountered within the community. The ICM also works as a liaison with other social service agencies to assist the Police and involved clients.

The ICM has exceeded all expectations for service to the Police and the Augusta community. Having an ICM in place with the Police Department has allowed the Police and the ICM to provide a better and more expedient service to the Community and any involved clients.
November 20, 2001

Fax: 287-4052
Holly Stover
To Whom It May Concern:

This letter is to strongly advocate for and support the continuance of the Waterville Police Crisis Intervention Program. This program came into existence immediately following the murder of two nuns in Waterville by a man suffering from mental illness who was in a period of crisis.

I can state unequivocally that this is one of the best things that we do for the community. I know that this program in Waterville has saved lives and prevented other long-term damage to the community. The residents of Waterville and the surrounding communities are very aware and also supportive of this program.

Waterville is still healing from the murder of the nuns in their convent. If the Waterville Police Department was to lose this ability to deal with crisis intervention, the community would be uncomfortable, angry and I fear that all we have done to educate concerning mental illness will be quickly gone.

Once again, I cannot tell you how important and vital this program is for health and well being of both the community and those who suffer from mental illness.

Sincerely,

John Morris
Chief of Police

JM/ke

Telephone: (207) 872-5551
Fax: (207) 877-7529
Winslow, Donald

From: Winslow, Donald

Sent: Wednesday, November 21, 2001 10:56 AM

To: katherine.bulbar@state.me.us

Subject: ICM Ridealong Program

Kathy,

Here are some of my thoughts regarding the Intensive Case Manager ride along program. As you know, we don't collect hard data (I'm not sure what we would collect) but I can assure you the program is worth its weight in gold. I have received only positive feedback from my officers. That in itself should say a lot because police officers can be a very cynical. I think one particular reason the program is favored here at Bangor PD is because of the personality of the ICM assigned to us. Dave Tremblay has a great personality, knows his business, and has become a respected member of our agency.

Anyway, here's why I think it works:

- We channel all information concerning contact with mental health clients to the ICM. It gives him a broader picture of what is happening to an individual whose mental health may be deteriorating and therefore increasing the risk of harm.

- The ICM has access to medical history information that enables him to get a client in need of assistance reconnected with their service provider much faster than an officer can. In most cases the ICM knows the client.

- The program saves us time. The ICM can relieve an officer and deal with non-violent clients in crisis. He makes the calls, does the listening, and makes a more educated assessment of the client's needs. His presence frees officers up to do other law enforcement functions.

- The program has helped enhance the departments relationship with mental health consumers in our community. I think the ICM working alongside a police officer sends the message that we are concerned about their well being. I recently attended an open house with the ICM and was impressed with warmth I received from consumers.

- The program has helped give our officers a better understanding of the mental health system of care.

- The ICM is able to look into cases that have not become criminal (and really not a law enforcement function) but do need attention. As you might expect, we receive a number of letters or calls coming from people who obviously have "issues". These cases are referred to the ICM who evaluates the correspondence, and in many cases will make contact with the individual and arrange for any service that may be needed.

- The ICM has opened doors for us that we have had difficulty opening before. For example, serving court orders (i.e. protection from abusive orders, subpoenas, etc.) at institutions has become much easier.

There are probably other benefits as well, but the ones listed readily come mind. I hope you find this information helpful; don't hesitate to call me should you have any questions.

Have a nice holiday.

Don
Proposal for
Mental Health Pilot Program in Maine County Jails

Introduction:
The following is a description of a possible program approach to providing needed mental health services to the Maine county jail population. This description represents an amalgamation of the thoughtful discussions in legislative work sessions held over the past several weeks by the Criminal Justice Legislative Standing Committee. This program approach was written and submitted by a small group of state and community stakeholders, identified in this proposal as the subcommittee, and was done at the specific request of the Criminal Justice Legislative committee. It was clear during the Committee hearings and work sessions that five principles were guiding the deliberations and these serve as the foundation of the proposal below. The principles are:

1. The mental health needs of the county jails are not adequately being met by existing resources.

2. Any strategy for improvement will need to increase the internal mental health treatment capacity of the specific county jail.

3. A "one size fits all" approach will not work. Programs need to be adjusted to recognize the uniqueness of each specific county jail.

4. The mental health and county jail systems need to develop ways to better connect with each other for a more efficient use of existing and scarce resources.

5. Because the existing county jail system has such significant needs, and the existing mental health system is already strained, any substantial increase in services to this underserved population will require additional resources.

Proposal:
This proposal builds on the current strategies in place by BDS to address needs within the criminal justice population and puts forth that there are at least four critical opportunities for providing effective mental health needs to the county jail populations. The proposal also recognizes that these four opportunities are so interrelated that they all need to be in place and integrated if they are to be truly effective. Although any one of these program components could stand alone, they need to be connected to and build upon each other in order to be truly successful.

The proposal also provides for an incremental implementation or "piloting" of this approach in order to test its ability to meet the needs of the county jails and whether or not the additional resources identified as necessary are adequate. The pilot programs could be located within each of the three Department of Behavioral and Developmental Services (BDS) regional offices and coordinated with the existing Mental Health Clinics operated by BDS located in Bangor, Augusta, and Portland.
It was also the view of the subcommittee that a rural jail would need to be part of the testing. The four identified areas that are key to effective mental health interventions and strategies are intake, triage, case management, and discharge, as outlined below:

**I. Intake**

The first critical juncture in intervention is when the inmate first presents at the county jail. It is here, within the first 24 hours, that the jail intake personnel will conduct the initial health screening. Contained within the general health screening are a series of questions designed to identify mental health histories, current medications, suicide ideation, and general mental health status. A national search was conducted by BDS and the Department of Corrections (DOC) to determine whether a universal, easily administered, understandable and reliable mental health assessment tool was available for the criminal justice population that could further identify specific mental illnesses. None was discovered. A subsequent discussion with representatives of county jails and a review of a few of the existing screening tools used by the county jails led the subcommittee to believe that the existing screening tools were adequate to identify gross mental health indicators that would require further assessment.

Although the screening tools are indeed felt to be adequate, the capacity for the county jails to each respond to the identified immediate mental health need is not. An existing system of mental health crisis response exists across the state through agencies under contract with BDS. Linkages between county jails and this system are inconsistent. Absent immediate, short-term mental health interventions, inmates can frequently digress and decompensate and become significant behavioral problems for the jail personnel. Interventions at this point would need to be provided by a trained in-house and immediately available mental health "crisis" worker. It is also felt by subcommittee members that this position needed to be part of and understand the specific county jail environment and therefore, needed to be a county jail employee or at least a contracted agency whose staff person is stationed full-time within the county jail. It is also important that the jail have available (via contract), immediate access to advanced practitioners or psychiatric services for medication review, management, and prescription. A cautionary note is that independent crisis workers without good sound clinical supervision can quickly become isolated and less effective. If this position is to be an employee of the county jail, particular attention needs to be placed on the need for the individual to receive ongoing clinical supervision.

Additional resources...3 FTE Crisis Workers...@ approx. $40,000 each...$120,000

**II. Triage**

After an individual is identified through the above described intake process as needing immediate mental health care, the next 72 hours are critical in determining whether the inmate will respond to that care. If they do, then the crisis worker can determine, together with the mental health caseworker, which will be described later in this proposal, the exact course of ongoing mental health care while at the county jail, as well as discharge planning options. If the inmate does not respond, then the jails would need immediate access to additional mental health consultation and care. At this point the services of a psychiatrist to provide clinical case plan review, development and possible referral is needed. An additional advantage of a consulting psychiatrist is their ability to identify needed inpatient care and to possibly facilitate access that care. If should be noted, however, that community hospitals believe that additional capacity is
not available and that issues of risk, security, and potential for violence complicate any possible role of community inpatient care for county jail populations. Regarding the role of the State psychiatric hospital capacity, an extensive study was conducted in 2000 relative to the needs of county jails for access to State inpatient psychiatric beds. The need for an additional 17 forensic beds was identified and will be provided for in the new psychiatric treatment facility to be built in Augusta. An option for the provision of psychiatric consultation service could be through an expansion of the BDS’s regional clinical services located at Bangor, Augusta and Portland. However, these clinics currently have only limited (.20 FTE) psychiatric services and could not handle the expected increased caseload. Expansion of this service could be as minimal as 1.5 FTE Psychiatrists statewide, which would provide each pilot county jail program 20 hours per week of psychiatric intervention/consultation.

Additional needed resources: 1.5 FTE Psychiatric Services
@ approx. $60,000 for 3 jails ...............................................................$180,000

III. Case Management/Short Term Treatment
Each county jail expressed the need to have an internal capacity to provide counseling, testing, referral and other ongoing mental health care while inmates are within the jail system. This service primarily needs to be provided by a Masters level mental health clinician and/or preferably licensed psychologists. This enables the jail to provide stabilization services, sound mental health care/short term treatment, develop appropriate discharge planning options, and enable the inmate a more successful move from the county jail to the community when the sentence is served and as well as possibly reduce recidivism. This position will draw upon the knowledge, interventions and testing by the crisis worker and will increase the continuity of care within the jail setting. This position will also have the primary responsibility for identifying discharge planning needs and connecting the inmate with the existing community case management system. Since there is a responsibility of the county jails to provide mental health care to its populations, these services are not intended to supplant any existing capacity of county jails to meet these needs, but are instead meant to enhance the current services available. Again, county jail personnel thought it important that this person be part of the county jail environment and part of the county jail staff/team. As in the case of crisis workers, it is important that these mental health clinicians receive sound clinical supervision in order to be effective which would need to be somehow accommodated by the county jails.

Additional resources...3 MSW/Psychologists @ $60,000 each...........................................$180,000

IV. Discharge
All county jail inmates eventually return to the community, most within a very short period of time. Inmates with mental health needs should be quickly connected to community systems of care and follow-up/ongoing services monitored. While it will be the responsibility of the county jail mental health professional to provide initial care and develop initial discharge plans, the community system must be involved and accept the responsibility for the inmate’s ongoing community care. Currently the mental health system provides that service in two ways; from the network of community support workers funded by BDS and contracted through the private mental health provider network, and if individual needs are particularly problematic, BDS has a cadre of trained Intensive Case Managers statewide. Both systems are necessary to provide this
service. It is believed that most of the population of inmates who have mental health needs could benefit from community support services, specifically case management services. This service can assist inmates with connecting with ongoing mental health systems of care. The existing caseloads of case managers preclude their ability to pick up any significant increase in caseload size and would therefore require additional resources. There are some inmates who present particular challenges and for this population BDS already assigns several Intensive Case Managers to provide ongoing care and discharge planning to the county jails. The needs of the county jails are, however, greater than the ability of BDS to respond in all cases. BDS will continue to commit this service to its greatest ability to the county jails. The advantage of having this next system of care external to the county jail is that the inmate needs to assimilate back into the community and this system is already present and familiar with the individual prior to release. As is the case with other services, the current system is at capacity and this pilot would require a full-time staff person for each pilot site (larger jails report 5-10,000 admissions/discharges a year).

Additional resources... 3 Community Support Workers... @ $40,000 each... $120,000

Totals

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APPENDIX F

Response from the Department of Corrections to questions posed by the study committee
October 9, 2001

MAINE DEPARTMENT OF CORRECTIONS INFORMATIONAL RESPONSE TO LEGISLATIVE QUESTIONS

1) Describe the services provided to persons with mental illness who are incarcerated within the MDOC.

Mental health services involve a combination of modalities including:
- Individual counseling
- Group counseling
- The utilization of psychiatric medication
- Intensive treatment on the mental health unit
- Inpatient psychiatric hospitalization

The providers of the mental health services come from a variety of different sources:
- 9.0 FTE MDOC state employees
- 3.7 FTE MDOC contract with Prison Health Services
- 3.0 FTE MDOC contract with Mid Coast Mental Health (unsecured funding)
- 1.5 FTE funded by Dept. Behavioral and Developmental Services
- .5 FTE MDOC contract with Cathance Mental Health Services

*Please refer to the attached sheet for a breakdown of service providers by professional discipline and the MDOC institution served by each individual.

The cost involved in the provision of mental health services is as follows:

MDOC state employees = 531,308.
PHS contracted services = 405,358.
Mid Coast Mental Health = 191,948.
Dept. Beh and Dev Serv = 72,888.
Cathance Serv contract = 41,361

Total Cost of Mental Health Services: 1,242,843.

Examples of Collaboration with the Dept. of Behavioral and Developmental Services are:
- Joint release planning meetings with BDS regional offices
- Utilization of state mental health inpatient beds for male prisoners
- BDS provides a crisis worker for class members at the Maine State Prison
- BDS provides a clinical social work position at Maine Correctional Center
- Significant collaboration around the release of "high profile" prisoners with mental health needs

Mental Health Training received by facility staff in the MDOC:
- The MDOC currently uses a 2 day (16 hour) training offered by the National Alliance for the Mentally Ill of Maine
  *(please refer to the attached NAMI training curriculum).
• This training is the primary training currently being used for MDOC facility staff and it is supplemented by inservice workshops conducted by MDOC mental health providers.

2) Identify necessary increases in services, training, and staff in order to meet current mental health needs of the MDOC incarcerated population:

The MDOC needs to expand and strengthen certain areas of mental health treatment in order to meet growing demands within the system. There is a need for increased mental health assessment capacity at the time a person enters the MDOC. There is a current need for increased psychiatric services, particularly at the time of intake and on the mental health unit.

With regard to training, the current 2 day NAMI training provides a good basic understanding of how to work with prisoners with mental health needs and more extensive training does not seem to be indicated at this time.

The Department is beginning to implement telemedicine technology. This technology will be used for psychiatric and mental health purposes. Training in its use will be provided through a contract with Maine Telemedicine.

Greater collaboration and professional interaction between the MDOC’s and Department of Behavioral and Developmental Services’ mental health and psychiatric providers will enhance our ability to provide inpatient services and transition to community aftercare.

3) Provide specific accreditation requirements for mental health services and training:

Please refer to the American Correctional Association standards and the National Commission on Correctional Health Care standards which have been provided as part of this informational response packet.

4) Will MDOC require additional resources for mental health programs to meet accreditation?

The MDOC will need to increase psychiatry services and/or use physician assistants or nurse practitioners in order to maximize psychiatric coverage and service. An expansion of systemic mental health assessment and a common psychometric tool will be necessary improvements.

5) Recommendations for legislative or policy changes to improve mental health system for prisoners:

One area of difficulty is that the MDOC has the ability (due to existing legislation) to share mental health information with other relevant state agencies or departments in the best interest and care of a prisoner with mental health needs; however, the Dept. of Behavioral and Developmental Services does not have the same ability to share relevant mental health information with the MDOC. Perhaps legislation allowing a more reciprocal ability to share mental health information would enhance treatment planning and service for the incarcerated person with mental illness.

Another area of concern is the issue of access to inpatient psychiatric beds when necessary. Although the male prisoner population has had access to inpatient state forensic beds the female prisoners are often times sent out of state to accommodate their inpatient mental health needs.

The MDOC estimates a need to have ready access to 2 male and 2 female forensic inpatient psychiatric beds in the new state psychiatric hospital. This would allow for improved mental health treatment for incarcerated persons with severe mental illness.
## CURRENT MENTAL HEALTH SERVICES IN MDOC (10-09-01)

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### MDOC Mental Health Services Facility and Funding Breakdown

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APPENDIX G

Letter and attachment from NAMI Maine to study committee offering some recommendations and background information
December 3, 2001

Senator Michael McAlevey
Representative Edward Povich
Members of the Committee to Study the Needs of Persons with
Mental Illness who are Incarcerated
State House
Augusta, Maine 04333

Dear Senator McAlevey, Rep. Povich and Members of the Committee:

On behalf of NAMI Maine we commend you for all of the work that has been accomplished to date. We write to make several suggestions based on the decisions that have been made and are still pending.

1. Evidence-based programming. You have received a number of proposals for new pilot programs and for additional positions for existing programs. Dr. Osher stressed the importance of getting the “bang for the buck” by funding programs that have proven results, and we agree. We hope the Committee will recommend funding for programs that can demonstrate success in keeping people with mental illness out of jail and/or prison. There are models that have been proved to be successful (i.e., Project LINC, a Rochester, New York program involving an ACT team and supported housing, CIT officers, the Memphis, Tennessee community policing model,) and eight pilot programs are currently being studied by SAMHSA. Existing research¹ suggests that two core elements are necessary for successful diversion: aggressive linking to an array of community services especially for people with co-occurring mental health and substance abuse disorders and non-traditional case managers (educational level has no impact. Rather success comes from hiring case managers who are familiar with the criminal justice system and the local culture(s) of the inmates.) In short, NAMI Maine recommends funding evidence-based models. One CIT program costs $5,033. Project Link cost $681,455 per year (Project Link services are Medicaid reimbursable).

2. Jails. The Bazelon Center for Mental Health Law² indicates that in-jail mental health staff, inmate retention of Medicaid and Social Security benefits, discharge planning, and training for jail staff (especially in social security, Medicaid, and Medicare)

¹ Assessing the Effectiveness of Jail Diversion Programs for mentally Ill Persons, Steadman etal. 12-99.
² Finding the Key to successful transition from jail to community for people with serious mental illnesses. 3-01.
are needed. NAMI Maine recommends funding sufficient jail-based mental health staff to provide coverage 16 hours a day. Rather than fund 2 full-time positions for each jail (i.e., 30 in-jail case managers) we believe that smaller jails in adjoining counties could share workers. One case manager should cost in the $30,000 to $35,000 salary range. It is imperative that these case managers be dually licensed/certified – able to respond to mental health and/or substance abuse issues and that they be "non-traditional" – i.e., familiar with inmate cultures and the criminal justice system. The Steadman research cited earlier also indicates that "boundary spanners" are helpful – i.e., people who will talk to all of the systems involved (judiciary, probation and parole, mental health, substance abuse, criminal justice). These case managers must perform this function.

3. Mandates. We believe that some statutory mandates should occur – (1) a mandate for inmate screening and assessment\(^1\), in jails and in prison (2) a mandate for jails and prisons to assist inmates to retain their disability benefits for as long as federal laws allow and for reinstatement of those benefits prior to release, (3) a mandate that inmates entering jail or prison be given their medications until such time as an assessment can be completed, (4) a mandate that jails and prisons have contracts with local mental health service providers (and vice versa) including hospitals. (Note that current law does mandate mental health providers to serve jails – Title 34-B, section 3604, paragraph 4.), and (5) a mandate that all inmates who have been hospitalized due to mental illness return to the jail/prison with a written treatment plan which describes the treatment to be provided during the remainder of their incarceration, (6) a mandate that DOC establish a separate grievance process for medical complaints.

4. Hospitalization. When inmates are acutely mentally ill and need hospital services (i.e., a mental health evaluation has resulted in a recommendation for hospital care) they should be admitted to the psychiatric hospital with whom the facility has a contract. Note that ACA standards currently include such a requirement. Rather than create a correctional psychiatric hospital, the current forensic hospital (AMHI) must be required to accept inmates who are in need of hospitalization as the safety net placement – i.e., when no other community hospital beds are available. This may mean expanding the number of beds included in the soon to be constructed new state facility.

5. Oversight. Currently, DOC has just 1.5 advocates to respond to the informal and formal complaints of over 1,700 inmates. There is no advocacy entity for jail inmates. NAMI Maine believes this is inadequate. We also believe that external advocacy is needed. Although we don’t recommend moving the DOC’s current 1.5 positions out, leaving them with no internal monitoring capacity, we do advocate for the creation of an ombudsman or the establishment of additional advocates (3) specifically designated to handle correctional issues – and that these positions go out to bid. Two ombudsman models are available in Maine: the Long Term Care Ombudsman, a standing non-profit agency and the Children’s Ombudsman, which was created last session and is currently

\(^1\) A review of correctional program outcomes (i.e., in reducing recidivism) shows that effective programs are those that start by assessing inmate risk factors and building programming around those identified needs. Latessa, University of Cincinnati. Presentation 11-01.
out to bid. The Children’s Ombudsman is an independent program within the Executive Department and was funded for two positions and start up costs at $106,000.

6. Formulary. We recommend that the DOC and Maine’s jails adopt current Medicaid formulary protocols and that the Department of Human Services work with DOC and the jails to identify a mechanism for the Medicaid rate for prescription purchases to apply to Maine’s jails and prisons.

Thank you again for your thoughtful attention to these issues.

Sincerely,

Carol Carothers
Executive Director

Barbara Merrill
Attorney
JAIL DIVERSION PROGRAMS FOR PEOPLE WITH MENTAL ILLNESS AND THOSE WITH MENTAL ILLNESS AND SUBSTANCE ABUSE

NAMI MAINE
2000
Introduction

There is growing evidence that the nationwide policy of treating people with mental illness in the community and downsizing the number of mental hospital beds is resulting in higher rates of arrest and incarceration for persons with mental illness. Although research shows that most people with mental illness are not more violent than the rest of the population, the failure to build adequate community service systems is resulting in "trans-institutionalization" — the movement of people with mental illness from one institution to another. It is estimated that approximately 685,000 inmates with serious mental illnesses are admitted to U.S. jails each year. This is approximately eight times the number of patients admitted to state mental hospitals. In some cases, they are held in jail because of a serious offense and they need treatment while inside. In other cases they have been arrested for non-violent crimes such as vagrancy, disturbing the peace, or trespassing and could be diverted to treatment. In other cases, they may be held in jail because there is no other safe place for them in the community.

Nationally, and in Maine, we are incarcerating people at alarming rates. We built the Cumberland County jail in the early 1990s. This jail is now on the brink of being overcrowded. We built the Kennebec County jail during the same timeframe. This jail is now holding more people than it was designed to hold. We built a new prison in Maine in 1992. We are currently funding the expansion of our prison system by hundreds of cells. In fact, four new correctional facilities open every month in this country. In 1972 our prison population was 330,000; by mid-1998, it exceeded 2 million. This trend is exacerbated by the fact that 63% of all prisoners return to jail/prison within 3 years of release; if mental illness is a factor, the recidivism rate rises to 80%.

Even though the criminal justice system has become the largest provider of institutional care for people with mental illness, services inside our jails and prisons are woefully inadequate. Of Maine's 16 jails, nine have no psychiatric coverage, 6 have no social work or psychological coverage; 10 have no nursing coverage. A survey of jail administrators by the National Institute of Justice in 1994 indicated that administrators described their mental health programs as grossly understaffed and in urgent need of program development and of intervention by mental health organizations. 64% of jail administrators indicated the need for improved medical services for offenders with mental illness; 82% of probation and parole agency directors indicated the need for better access to mental health professionals.¹

Why Jail Diversion

Appropriate diversion of offenders with mental illness from the criminal justice system helps promote smooth jail operations.

Jails are critical places to address mental health issues because of the sheer number of mentally persons behind bars on any given day. Jails serve as the first point of entry into the criminal justice system for nearly 10 million individuals arrested each year, as many as 13% of whom suffer from severe mental disabilities. A study of the Cook County jail in 1996 found that 6.1% of males and 15% of females had an acute and serious mental illness, compared to 5% of the general population. In addition, 75% of female and 72% of male detainees with serious mental illnesses have co-occurring substance abuse disorders. Because of these facts some states are developing mechanisms to divert low-level, nonviolent offenders with mental illness to treatment programs in the community as an alternative to detention in dangerously overcrowded and understaffed jails. This type of cooperation between the criminal justice system and the larger mental health care system is proving to be an effective means of dealing with people with mental illness.2

When it is mental illness and not criminal intent that underlies a petty criminal act, treatment in mental health programs is demonstrably more effective at reducing recidivism than a jail sentence. It is also an effective tool for reducing overcrowding and disruption in jails and for reducing the victimization often suffered by inmates with mental illness. It is also important to note that although suicide is one of the 10 leading causes of death in this country, it is the leading cause of death in jails. And, the vast majority of jail suicides occur in the population of offenders with mental illness.3

Jails are designed to focus on a person’s offense and to emphasize detainment and conformity to correctional rules rather than treatment. This approach can be detrimental to offenders with psychiatric disorders. Sheriffs call for diversion so that jails will be free to perform their primary function: protection of society.4 Some statistics highlight the problems being faced by jail staff and administrators. While the national number of people living in state mental institutions fell from 634,000 to 221,400 between 1955 and 1985, the number of people with psychiatric disabilities in jails rose from 185,780 to 481,393.5 People with psychiatric disabilities seem to be more at risk for arrest and re-arrest than others. A 1989 report shows a 52% lifetime arrest rate among people with psychiatric disabilities, but only 19% of these are ever convicted of a crime. Over half of the time, arrest is preceded by a failed attempt at commitment and jail provides a temporary sanctuary for people with no housing or other supports. A 1998 study in Missouri, showed that 38% of arrestees with psychiatric disabilities had been arrested more than once, with 23% of the charges involving family members who were attempting to facilitate a protective environment when all other efforts had failed.6 Factors which have been shown to contribute to increased rates of incarceration include closing of mental institutions, lack of needed community supports, difficulty with access to community programs, and negative attitudes of some law enforcement officers.

2 Ibid.
3 Ibid.
5 Ibid.
6 Ibid. pg 155
Additional studies show that neither cellmates nor jail personnel are able to deal effectively with alcohol and drug withdrawal, suicidal episodes, aggression, or psychotic behaviors. Though there is recognition that diversion is needed, a 1994 review of 1,263 jails with a population of 50 or more found that only 52 jails had active diversion programs.

**Potential Cost Savings of Diversion**

A study in New York in 1996 found that the cost of incarcerating one person in the New York City jail system for one year was approximately $64,000. State prison in New York cost $32,000. Of course, people with mental illness cost more, as they require additional jail and prison resources in the form of treatment, suicide prevention observation, and crisis intervention. New York City alone pays $115 million a year to provide health and mental health services to jail inmates.\(^7\) Add to these costs, the cost of processing the case in the court system, and the cost of jailing people with mental illness climbs even higher. Although it is difficult to calculate the cost of treating mental illness, a 1997 Wisconsin study found that the average total expenditure for inpatient and outpatient mental health services per client was $10,995. Supportive housing in New York City costs approximately $12,000 per year.\(^4\) New York City ACT teams are estimated to cost $10,000 per person per year.

**What does the Research Show about Jail Diversion?**

A number of studies have been carried out to assess the efficacy of diverting people with mental illness from jails and additional study is underway. A variety of approaches are also in place across the country to help keep people with mental illness out of jail and to reduce recidivism. Some of these studies are reviewed below.

**Comparing Outcomes for Diverted and Nondiverted Jail Detainees with Mental Illnesses. Law and Human Behavior, Vol. 23, No. 65, 1999.**

This study focused on identifying the characteristics of persons diverted through a court-based program in the mid-west and includes some background information about jail diversion. Notable is the fact that calls for jail diversion programs are not new – the National Coalition for Jail Reform called for more diversion programs in the 1970s and 1980s, NAMI national made jail diversion programming a cornerstone of their call for action in 1992. And, many larger communities have implemented formal police-based or jail-based diversion programs. Slightly less than half of police departments in communities with a population of 100,000 or more have access to some specialized response for dealing with mentally ill persons. Thirty percent of departments have agreements solely with mental health mobile crisis teams, 12% employ special mental health officers, and 3% have police officers with special mental health training.

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\(^4\) Ibid.
However, formal diversion programs are more limited. Less than 50 mental health diversion programs are estimated to exist nationally in jails with a capacity of 50 or more.9

The diversion program reviewed in this study was funded by the State Department of Mental Health to provide prearraignment diversion. The program averages 20-25 cases per month. Eighty percent of referrals to the court come from public defenders who seek an evaluation of clients who appear to have a mental illness; 20% of the referrals come from pretrial services and involve people screened at the jail who appear to be mentally ill. The court liaison, who is also a mental health evaluator, evaluates 5-6 inmates a day and appears at the arraignment of each detainee who is determined to be eligible for diversion. The liaison makes recommendations to the judge. Results are as follows: the judge goes along with the evaluator’s recommendation, the judge places the offender on probation and he/she is assigned to specially trained mental health probation officers, the sentence is mitigated, the person goes to jail for public safety reasons, or, the person is held in jail until appropriate services are arranged. When a person is jailed, the community mental health system is notified so that appropriate treatment is provided in jail and post release treatment planning is assured.

The population involved in this study had an average of 17 prior arrests with over half of the prior arrests for crimes against persons; 95% had been hospitalized in a psychiatric facility at some time in the past; 86% had received community-based case management; half had lived in specialized mental health housing and 75% had received inpatient alcohol treatment. Over 90% had participated in AA, NA, or other self-help groups at some time in the past. Eighty people participated in the study. Thirty-five were diverted and 45 were not diverted. The outcomes were as follows:

- The diverted subjects were not rehospitalized (0% vs. 20%);
- The rearrest rates were no different, though no one was rearrested for a violent offense against a person.
- Older, female subjects were more likely to be diverted by the courts.
- There were few major outcome differences between diverted and nond diverted subjects.


When the major diversion programs in the country were examined, five key elements were associated with the programs that were perceived to be most successful:

- All relevant mental health, substance abuse, and criminal justice agencies were involved in program development from the start.

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9 Comparing Outcomes for Diverted and non-diverted Jail Detainees with Mental Illness. Steadman, et al. 1999. pg 616
• Regular meetings between key personnel from the various agencies were held.
• Integration of services was encouraged through the efforts of a liaison person or boundary spanner between the corrections, mental health, and judicial staff.
• The programs had strong leadership.
• Nontraditional case management approaches were used. These approaches relied on staff hired less for academic credentials and more for experience across the criminal justice, mental health, and substance abuse systems. Success depended on building new system linkages, viewing detainees as citizens, and holding the community responsible for the full array of services needed by the detainees.

Three modest outcome studies have been undertaken:

• Lamb, et al. Studied prebooking diversion utilizing emergency outreach teams composed of police officers and mental health professionals who made disposition decisions and were able to refer mentally ill offenders to specialized outreach teams. The results were that only 2 of 69 subjects were jailed and the subjects’ access to mental health services was increased.

• Borum, et al. Studied two prebooking programs in Alabama. Three different approaches were studied including a Crisis Intervention Team (specially trained police officers), a community service officer program (in-house social workers at the police station), and a traditional mental health emergency team. All three programs showed great promise in diverting people from jail, keeping them in the community, and facilitating access to treatment. Across all three sites, only 6.7% of the mental disturbance calls resulted in arrest. The CIT program had an arrest rate of 2%. The most effective program was the Memphis CIT program which had access to a 24-hour, no refusal crisis drop-off center.

• Lamb, et al. Reviewed outcomes from a postbooking diversion program in Los Angeles County that provided mental health consultation to a municipal court. In this program, 54% of those diverted had poor outcomes (hospitalization, arrest, physical violence against others, homelessness). However, those diverted to judicially monitored treatment had good outcomes compared with subjects who were not mandated to receive monitored treatment.

In an attempt to better understand the effectiveness of jail diversion, the Substance Abuse and Mental Health Services Administration (SAMHSA) funded a three-year study in 1997. The goal of this program is to better understand ways to improve treatment. Nine sites were selected for review including three major types of jail diversion – prebooking programs, court-based postbooking programs, and jail-based postbooking programs. Five prebooking programs are included; 11 post booking programs are included; and several jail-based postbooking
programs are part of this review. Results have yet to be published. Project descriptions are attached to this report.

What do we know about Mental Health Courts?

Emerging Judicial Strategies for the Mentally Ill in the Criminal Case Load: Mental Health Courts in Fort Lauderdale, Seattle, San Bernardino, and Anchorage, April, 2000, Bureau of Justice Assistance.

There are approximately 500 drug courts across the United States. This approach has also been tried with domestic violence and is now being tried as a judicial approach for people with mental illness. The four mental health courts evaluated here, have common attributes: they are voluntary and the defendant must consent to participation before being placed into the court program; the person must have a mental illness to participate; and the objective is to prevent the jailing of the person with mental illness and/or to secure their release from jail to appropriate services and community supports. Finally, each court gives a high priority to concerns for public safety when arranging for the care of offenders with mental illness in the community. This emphasis on public safety explains the focus on misdemeanor and other low-level offenders and the careful screening or complete exclusion of offenders with histories of violence. Nonetheless, the King County Court is open to defendants with a history of violent offenses that have been triggered by mental illness who are then provided with a level of supervision sufficient to protect the public. The four courts described here are also designed to focus on early intervention and identification using screening and referral timeframes ranging from immediately after arrest to a maximum of three weeks after arrest. Each court uses a team approach that forms a multidisciplinary working relationship between providers, the court, and the jails. Each court provides supervision of the participant that is more intensive than would otherwise be available with an emphasis on accountability and monitoring of the participant’s performance. 10

The four courts also have significant differences. Broward County’s mental health court places eligible participants into treatment prior to disposition of their charges, which are held in abeyance pending successful program completion. In King County defendants who request a trial are free to return to treatment court should they be found guilty, but may also waive their right to a trial in return for admission to the mental health court. Deferred sentencing and prosecution is also possible. Response to noncompliance differs. In Broward and Anchorage, jail confinement is less likely to occur as a response to noncompliance, more likely to occur in King County, and relatively commonplace in San Bernardino. The difference is based on different philosophies and to the type of offender admitted.

Common difficulties also affect each of the four courts. Balancing speed of identification and assessment with the need for a quality assessment is a challenge. In addition informed consent, competence, confidentiality, and acquiring information about

10 Emerging Judicial Strategies for the Mentally Ill in the Criminal Caseload: Mental Health Courts, Bureau of Justice Assistance. 4/2000, pg 6
a person’s criminal justice and mental health background can be complicated. There is also a concern about “coerced treatment” — i.e., is participation truly voluntary when jail is the alternative? Is coerced treatment effective? An additional challenge involves the inherent conflict between the criminal justice system goals and the mental health system goals. Finally, the length of treatment and the expectation of “cure” are difficult. With drug courts, abstinence for 12 months could be measured. In mental health, achievable milestones are more complex and the measure for “graduation” may be more difficult. Finally, because mental health courts must rely on the very system that has failed the offender with mental illness in the past, the risk is that the courts will identify a large population of people in need of significant treatment resources in systems where these very resources are nonexistent.

Often the offender with mental illness is already well known in the community and has serious problems such as alcohol or drug abuse, housing, employment and physical health problems. Each of the four courts reviewed began with a primary focus on defendants entering the criminal process shortly after arrest, but eventually expanded to accept referrals from other courts, attorneys, police, friends, relatives, or other community contacts. The goal of all four courts is to consolidate justice procedures to identify and enroll candidates in treatment. Each court builds the proper treatment around court supervision—linking participant cooperation with needed services.

Broward County Mental Health Court (Florida) was the first in the nation. Although designed to handle minor offenses by people with mental illness who return frequently to the criminal justice system, they also accept candidates with violent crimes who express genuine desire to participate. Only Axis I, head injured, or developmentally disabled persons are accepted. Between 1997 and 1999, 882 cases were placed under the mental health court’s jurisdiction. The court’s goal is pre-adjudication diversion based on the belief that involvement of persons with mental illness in the criminal justice system will likely exacerbate their conditions and contribute to their recycling in and out of criminal court. Broward County uses advanced degree students from the local University as well as its own clinical staff to evaluate defendants prior to the first probable cause hearing. All jail admits who have visible mental health conditions are housed in the jail’s mental health unit and are fully assessed by a consulting jail psychiatrist. These individuals are referred to the mental health court. Offenders who are acutely ill during their first appearance are sent to treatment for stabilization and once stable, returned to court. The mental health court has access to a wide range of community services — and makes referrals to those services. The court also has its own, dedicated transitional housing program capable of housing program participants for up to 5 months until more permanent living arrangements are available. Vocational, medication, substance abuse, and primary health care services are provided at that setting.

The King County Mental Health Court (Washington State) opened in February of 1999, following a year of task force activity to identify diversion options. The court handles misdemeanor offenses committed by people whose crimes appear related to mental illness, who have been referred for competency evaluation, whose medical histories include a major mental illness or organic brain impairment, or who are
determined by court clinicians to need mental health treatment. Participants may have past arrests for violent crimes and still be accepted into the program. Program participation is voluntary and many participants, who are successful with treatment, have the original charges withdrawn. Candidates are identified principally at post-arrest by jail medical staff, although referrals may come from other courts, justice officials, or family. The court has received 199 referrals since February of 1999. A court monitor meets with the person referred, collects information on mental health history and treatment, and prepares a treatment plan to go into effect upon participation in the mental health court. The plan includes living arrangements and provisions for supervision and treatment. Defendants who are lacking capacity and acutely mentally ill are hospitalized or treated in another setting designed to restore stability prior to participating in the mental health court.

Defendants who opt for the mental health court supervised treatment are placed in that treatment for several weeks, and then returned to court to make a final decision. Opting out means their case becomes part of the regular adjudication process. Generally, participants are placed on probation in the mental health court for one-two years. In general, successful completion of the court program results in dismissal of the charges. Once a participant in the mental health court, a probation officer is assigned and he/she works closely with the mental health service provider. Participants are assigned to treatment programs.

The Anchorage (Alaska) mental health court began operations in July of 1998. Specially trained judges link mentally ill offenders with services. To avoid the special stigma associated with mental health courts, the Anchorage program is called the court coordinated research project (CCRP). Referrals come from jails, courts, family, attorneys, and others. The CCRP program is closely linked to the Jail Alternative Services (JAS) program – an alternative mental health program which places mentally ill inmates into community treatment. Participation in either program is voluntary and the person must be competent to make the decision. A guilty or no contest plea is required for participation. A treatment plan is developed and a reliable third party agrees to provide community supervision. There is no court monitor and the burden of lining up treatment falls upon the defense attorney. Due to shortages in funding, this program offers less services and supervision than the other mental health courts.

The San Bernardino (California) mental health court receives referrals from the West Valley Detention Center’s mental health staff. These staff also serve as case managers for the diversion program. A guilty plea is needed to qualify for the program and the participant must sign a treatment plan. Once the treatment is completed or the charges against the participant may be dismissed. Most participants are released into a court-run residential treatment facility. Some may live in other settings, i.e., with supportive family. Status hearings are held every 3-4 weeks to track compliance with treatment. Failure to comply generally results in a return to traditional court and the use of jail as a sanction. Most participants also participate in the Pegasus program – a day program lasting between 8:30 am and 1:00 pm.
Discussion

Jail diversion, originally part of states’ attempts to address the growing numbers of persons with substance abuse in jail and prison, has expanded to include mechanisms for keeping people with mental illness out of the criminal justice system. A variety of approaches are being utilized including use of specially trained police teams who divert persons with mental illness to treatment without considering arrest or incarceration and post-arrest options designed to insure as well as supervise treatment for an extended period of time.

Diversion programs have their own controversies including confidentiality, coerced treatment, forced guilty pleas, and community supervision and probation which may be considered by the person with mental illness to be excessive, intrusive, and lengthy. Although drug courts have been active for many years, mental health courts are new. There has not been sufficient time for good outcome studies to inform us about the long term impact of diversion programs. And, there are continuing controversies about their impact on individual rights and liberties. A 1999 article in The Oregonian entitled “Mentally ill suspects may get separate court” quotes some advocates who believe mental health courts are “band-aids for years of neglecting to pay for treatment on a large scale. They also describe them as problematic because they segregate the mentally ill, force suspects into pleading guilty, and then coerce them into taking psychotropic drugs to comply with the terms of their release, which could violate civil liberties. They see this kind of effort as the “chemical crusade approach which drives people from help.”

Nonetheless, there are outcomes from diversion programs that offer hope of success, including:

- The development of new partnerships and working relationships between courts, criminal justice systems, and mental health services.
- Improved understanding of mental illness within the court system.
- Increased options for judges and courts when considering how to adjudicate defendants with mental illness.
- Increased attention to the link between community supports and reductions in criminal justice system convictions of persons with mental illness, especially to the need for expanded services for persons who have co-occurring disorders.
- Expanded role of judges, attorneys, and the criminal justice system staff in understanding the need for and calling for increased community mental health services.
- Increased attempts to identify and implement successful ways to keep people with mental illness out of jail.
- The early outcome studies of prebooking programs indicate a trend toward improved treatment of offenders with mental illness and decreased arrest rates.

11 The Oregonian. 10-22-99.
APPENDIX H

Draft of Maine Jail Association Mental Health Survey results
To: Maine Jail Association  
From: Michael Vitellino  
Subject: Mental Health Survey  
Date: October 2, 2001

Please collect the following information from your facility (to the best of your ability) for presentation to the Legislature's Criminal Justice Committee. I would appreciate having you e-mail me the info as soon as possible, but not later than next Monday morning. I will work to compile the data for our meeting on Tuesday.

1. Number of inmates in your jail taking medication for a mental health condition.
2. Percentage of entire inmate population who take mental health meds.
3. What services do you currently provide?  
   a. Number of hours for a mental health worker  
   b. Number of hours for a social worker  
   c. Number of hours for substance abuse (for dual diagnosis patients only)  
   d. Number of hours for mental health medication review  
   e. Number of hours for suicide prevention or crisis intervention  
   f. Number of hours of intervention by a nurse for a mental health issue  
   g. OTHERS (list other services provided)
4. Average number of times per week a community crisis provider is called to the jail after hours or on weekends to evaluate an inmate.
5. What organization or vendor provides the services listed in numeral 3 above?
6. What is the cost of medical care to the mentally ill in your facility? Provide a breakdown of the costs for services listed in numeral 3 above.
7. Of the number of inmates with mental health issues in your jail, what percentage is on probation with DOC?
8. Can you cite examples where your facility collaborates with a division of state government (i.e. dept. of mental health, or dept. of corrections) to provide services for the mentally ill?
9. What is the wish list for mental health in your jail? Be as specific as possible.
10. Do you support an alternative facility to house the mentally ill?
11. How many hours of mental health training does your staff receive annually?
12. What are the topics for the training (i.e. suicide prevention, management of aggressive behavior, etc...)?
13. What is the cost for this training?
14. What would it cost to provide all of your staff with 3 hours of mental health training annually?
15. Do you have any recommendations for legislative or policy changes to improve care for the mentally ill in your jail?
16. Is there something that you wish to discuss which is not addressed in this survey?
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*Revised 11-30-11*
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Maine Jail Association
Mental Health Survey
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<td>10/month</td>
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<td>List topics of training</td>
<td>suicide prevention</td>
<td>suicide prevention</td>
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<td>13 What is the cost of this training?</td>
<td>$1,500</td>
<td>$3,900</td>
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</tr>
<tr>
<td>Q#</td>
<td>Question</td>
<td>Waldo</td>
<td>Washington</td>
<td>York</td>
</tr>
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<td>------</td>
<td>---------------------------------------------------------------------------</td>
<td>-------</td>
<td>------------</td>
<td>-------</td>
</tr>
<tr>
<td>1</td>
<td>Number of inmates taking MH meds</td>
<td>5</td>
<td>10</td>
<td>42</td>
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<td>2</td>
<td>Percentage of population on MH meds.</td>
<td>14%</td>
<td>20%</td>
<td>33%</td>
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<td>Current Services Provided:</td>
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<td>Hours of mental health worker</td>
<td>on call</td>
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<td></td>
<td>Hours of social worker</td>
<td>on call</td>
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<td>Hours for Substance Abuse (MH clients)</td>
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<td></td>
<td>Hours for MH medication review</td>
<td>4</td>
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<td>5/month</td>
</tr>
<tr>
<td></td>
<td>Hours for suicide prevention / crisis Intervention</td>
<td>as needed</td>
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<td></td>
<td>Hours of intervention by a nurse for MH issue</td>
<td>on call</td>
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<td>Hours of a LCPC (caseworker)</td>
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<tr>
<td></td>
<td>Other</td>
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<td>0</td>
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<td>4</td>
<td>After hours calls per week to community MH provider</td>
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<td>2.5/month</td>
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<td>Organization(s) / Vendor(s) who provide services</td>
<td>Coastal Cnslg.</td>
<td>Northeast Crisis</td>
<td>ARCH Medical</td>
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<td>Cost breakdown for medical care to MH inmates</td>
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<td>$3,600</td>
<td>$375,000 (all costs)</td>
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<td>Of MH inmates, number that are on state probation</td>
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<td>Who does facility collaborate with?</td>
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<td>DMHMR</td>
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<td>9</td>
<td>Wish list for mental health issues in county jails</td>
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<td>yes</td>
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<td>Support an alternative facility to house MH inmates?</td>
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<td>What would 3 training hours per officer cost?</td>
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<td>16</td>
<td>Addition data.tics not covered by survey</td>
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Maine Jail Association

Mental Health Survey

Response to questions #9 & #15, by county (responses to these questions have been combined due to their similarity):

#9 What is the wish list for mental health in your jail. Be as specific as possible.
#15 Do you have any recommendations for legislative or policy changes to improve care for the mentally ill in your jail?

Aroostook –
- Require DMHMR to provide follow-on care for their people who come in and are currently being treated
- Require DMHMR to provide after care

Cumberland –
- Legitimate access to community mental health without a long waiting list
- Diversion programs with housing for pre and post booking of mentally ill inmates
- Cost control for psychiatric medications (possible Medicaid funding)
- Streamlined process to have incarcerated individuals evaluated at AMHI/BMHI
- Outpatient commitment law in Maine

Franklin –
- Need funding for psychiatric, brain trauma & MR services
- Discuss restructuring service delivery to include state-administered funding, but county-delivered services
- Creation of safe, self-contained cell & have someone from DMHMR available to watch an inmate when constant observation is required
- Non-medication intervention
- A positive response from community mental health providers to service clients while they are in jail

Hancock –
- More hours for a mental health caseworker
- Social workers to help with release planning
- Provide funding for the services and medications required for the mentally ill as requested by the mental health provider

Kennebec –
- Full-time substance abuse counselor
- Full-time social worker
- Minimum of 15 hours per week of psychiatric services
- Full-time mental health nurse

Revised 11/2001
Knox —
  • Mechanism to invoice the DMHMR for all expenses related to the treatment of the mentally ill in a county jail

Lincoln —
  • Diversion of the mentally ill from county jails

Oxford —
  • We would like to have a psychologist easily available to us who can medically evaluate inmates to determine if or what medication they may need. At present, an appointment has to be made with Tri-County Mental Health with at least a six-week waiting period.
  • We would also support the idea of having an alternative facility to house the dysfunctional mentally ill
  • We would like to have better accessibility to “in-house” counseling by licensed clinical therapists (or similar credentials)

Additional topic: We would like to have more advocacy for legal issues by representatives from the mental health field.

Pennobscott —
  • To have more community providers continue to provide services to their clients when they enter jail (although this would put a strain financially on agencies)
  • To have a place other than holding, where an inmate is placed in isolation, for an inmate to be placed when they are suicidal
  • Give jails more funding so they can provide needed mental health services

Piscataquis —
  • Provision of 2-4 hours of coverage for mental health workers
  • Provision of cost coverage for mental health services

Somerset —
  • To be able to get inmates into AMHI or another hospital that can provide proper care and security of inmates
  • The state should provide for a full-time mental health worker in all of the county jails at their cost and not the counties', or provide a facility for the mentally ill.

Additional topic: Inmates who violate probation should go to the state to be housed or have the state pay for each person housed in the county jail.

Waldo —
  • Case managers to coordinate programs and services for inmates with MH issues
Washington –
- Relocate the mentally ill to facilities whose mission is actually addressing their needs
- Jails are security oriented and the staff can not be expected to stop and consider if there might be some underlying social issue that is contributing to a security violation

York –
- Access to mental health beds at state hospitals
- Legislation requiring community mental health providers to follow their clients into the jail to provide service
- Legislation requiring community mental health providers to create an “aftercare” plan prior to the release of their client from a county jail, to include the immediate renewal of services
- State funding for mental health treatment, to include staff, medication, and supplies
- Alternative facility for mentally ill (pre-trial and sentenced)
- Enforcement of existing laws, and contract obligations for medical care facilities to ensure appropriate care for patients in crisis (i.e. a hospital can not send a patient who is at risk of suicide back to a county jail on “suicide watch”. Instead they must provide treatment/care until the person is no longer in crisis)
- Introduction of specific language in the State DMHMR’s entire contracts with vendors to provide community crisis services, which specifically list a jail as covered under the contract. Current contracts specify a school or a hospital, but not a jail. This has left the contract open to “interpretation”
- Policy change from State DOC, requiring them to case manage probationers who are mentally ill and take steps at diversion prior to sending clients to jail
- Legislation/Policy change allowing counties to receive (at the state’s expense) a second opinion of a person denied entrance by AMHI/BMHI
- Legislation/Policy change allowing counties to receive an independent evaluation of a client returning from AMHI/BMHI to determine the appropriateness of the release back to a county jail
- Legislation/Policy change allowing a second opinion when AMHI/BMHI returns a patient because the patient is deemed not mentally ill, but rather their actions are deemed “behavioral”
APPENDIX I

Letter from Maine Jail Association commenting on draft report
December 13, 2001

Senator Michael J. McAlevey, Chair
Representative Edward J. Povich, Chair
211A State Office Building
Augusta, Maine 04330

RE: Final Report (Committee to Study the needs of Persons with Mental Illness who are Incarcerated)

Dear Senator McAlevey & Representative Povich:

The membership of the Maine Jail Association (MJA) greatly appreciates the opportunity to have been included in the study of persons with mental illness that are incarcerated in the state and county facilities across Maine. As you are aware, this is one of the most pressing issues that the county correctional system is facing. The number of inmates with mental illness is well above the national average and the cost to address their mental health needs is taxing the county tax rate. The membership has had an opportunity to review the draft report and has identified several areas of concern:

• **Page ii, second paragraph** – “The committee’s principal finding is that the community mental health services, due to lack of resources, are inadequate to meet the needs of persons with mental illness.” The MJA wholeheartedly supports this finding. However, the subsequent committee recommendations, in general, do not directly address increasing the community capacity to provide service to meet the needs of persons with mental illness. The MJA strongly feels that resources must be dedicated to increase services within the community or the goal of diverting inmates with mental health needs from the criminal justice system will be next to impossible. The current system is not robust enough to serve the already identified clients.

• **Page iii, Diversion** – The MJA supports all seven recommendations. However, the MJA does have a concern for the requirement to examine the success of the Franklin County collaborative model. It was reported anecdotally that several counties have attempted to implement similar programs with marginal success. The MJA does not have a capacity to examine the technical success of this program. Developing similar programs will require a collaborative effort from the full range of service organizations within each community.

• **Page iv, Treatment and Aftercare Planning in State and County Facilities**

  Recommendation 4: The MJA is very concerned that the requirement to develop a registry and treatment plans for inmates returning to jail from a hospital stay.
Clearly, jails need to know what is medically required. However, the security needs of
the jail need to be considered when developing these treatment plans. As an example: the
requirement to return an individual to the hospital every 10 days for a follow-up
assessment will be cost prohibitive for all counties and difficult for the more rural
counties to accomplish due to the distances that may need to be traveled.

Recommendation 5: The MJA is very concerned that the language change designed to
allow better access to records of the mentally ill is not broad enough. The goal should be
to address a growing deterioration of an individual before the event becomes a crisis.

Recommendation 9: The MJA is very concerned that the creation of an independent
Ombudsman for the Mentally Ill is redundant and problematic. The Maine Department of
Corrections Detention and Correctional Standards for Counties and Municipalities
already outlines a process for inmates to file a grievance through the jail administration
all the way to the DOC. Additionally, the Bureau of Developmental Services also has a
grievance process for an individual to file a complaint if that individual is dissatisfied
with the service they are receiving. The creation of a separate office for an Ombudsman
will only create another layer of bureaucracy.

- Page v. Treatment and Aftercare Planning in County Facilities – The MJA does not feel that the
recommended changes to the statute governing furloughs from the county jail will be productive.
Only sentenced inmates would be eligible and the recommended language changes do not absolve the
Sheriff from his/her statutory custody and control responsibilities. If a furloughed inmate walks away
from a treatment program and commits a crime the Sheriff can be sued for the consequences of the
crime.

Again, the Maine Jail Association appreciates the opportunity to be part of this study. There
are many recommendations outlined in the draft final report that will serve to provide much
needed relief to the county correctional systems and ensure better service to the mentally ill. The
MJA looks forward to working collaboratively with the Joint Standing Committee on Criminal
Justice, the Maine Department of Corrections, the Bureau of Developmental Services, and the
advocacy organizations for the mentally ill in Maine in developing solutions that meet the needs
of the clients we all serve.

Very truly yours,

James Foss
President, Maine Jail Association

cc: Sheriff Mark N. Dion, President, Maine Sheriff’s Association
Executive Director Maine Sheriff’s Association
File
APPENDIX J

Summary of subcommittee preliminary findings and recommendations
with summary of comments by Dr. Osher
COMMITTEE TO STUDY THE NEEDS OF PERSONS WITH MENTAL ILLNESS WHO ARE INCARCERATED

PRELIMINARY RECOMMENDATIONS
(For organizational purposes some recommendations have been moved or modified)
Supplemented by comments from Dr. Osher

DIVERSION

1. Examine/expand law enforcement programs (ride-along):
   a. Someone (BDS?) should examine the efficiency and effectiveness of the current BDS police liaison positions and the ride-along programs to determine whether these are the best use of resources. The examination should look at the goals of the programs and whether the programs are meeting the goals.
      i. **Cost: BDS estimate = no cost.**
   b. Expand law enforcement programs: Provide more state funding (amount?) for local police programs (e.g., ride along) that help in diversion; expand the ride along program.
      i. **Cost: BDS estimate = current funding for existing Intensive Case Managers is about $60K/ICM.**
   c. Dr. Osher: Another model similar to the ride-a-long: Crisis Intervention Team (CIT). These are law enforcement officers who have had specialized training in psychiatric diagnosis, substance abuse issues, de-escalation techniques, empathy training and legal training in the areas of mental health and substance abuse. In Memphis TN this is combined with a crisis triage center at a U. of TN medical facility where the police can drop off persons in crisis.

2. Improve local collaboration:
   a. Someone (Maine Jail Association?) should examine the success of Franklin County’s collaborative model to see if it can be replicated in other areas.
      i. Dr. Osher: county approach is good model; decentralization; local control meeting local needs

3. Address diversion in the courts:
   a. Create positions within the court system or positions available to courts (BDS positions or contracted through BDS?) to assist courts in linking people to appropriate mental health services.
      i. **Details:**
      ii. **Cost: BDS estimate = $50K/Intensive Case Manager and $35K/support staff. 49 courts. Avg. cost for community health services for diverted individuals = $11,347/person/yr.**
   b. Consider the Mental Health Court model?
      i. LD 202 (carried over by the Judiciary Committee – fiscal impact not yet determined) proposes to authorize the Judicial Department to establish mental health treatment programs in the Superior and District Courts, possibility in conjunction with the drug courts.

c. Establish mental illness awareness training programs for the judiciary (similar to training now available to police and corrections officers) -- BDS contract with NAMI to provide?
   i. Cost: BDS estimate (BDS contract with NAMI) = $50K (includes improved training of jail staff as well – see Jail recommendation 1)

4. Improve state coordination - criminal justice liaison:
   a. Create a position at the Department of Behavioral and Developmental Services (BDS) to serve as criminal justice liaison to consult with jails and DOC on diversion issues.
   b. Cost: BDS estimate = $50K for 1 Intensive Case Manager
   c. Dr. Osher: Such a liaison can help span boundaries and bridge gaps in the system – gaps where problems can be created or exacerbated.

Existing laws to be aware of:
1. 34-B §1219 requires BDS to develop a diversion strategy (defined as a comprehensive strategy for preventing the inappropriate incarceration of seriously mentally ill individuals and for diverting those individuals away from the criminal justice system). BDS is to work in collaboration with DHS, DOC, law enforcement, community providers and advocates.
   o BDS will provide written description of how it is implementing this law.
2. 17-A §1261 et seq. allows a court to sentence a person to the Intensive Supervision Program (a split sentence of imprisonment, the initial unsuspended portion of which is served in whole or in part with intensive supervision, followed by probation) if certain conditions are met. 17-A §1204 allows a court to attach conditions of probation, including requiring the person to undergo in-patient or out-patient psychiatric treatment or mental health counseling. 34-A §1220 requires BDS to designate 7 liaisons to the courts and MDOC in the administration of probation and the Intensive Supervision Program; the liaisons duties include obtaining mental health evaluations and assessing the availability of mental health services necessary to meet conditions of probation and assisting the person in obtaining the mental health services. BDS will provide written description of how it is implementing this law.
   o BDS will provide written description of how it is implementing this law.

MDOC

Preliminary recommendations

1. Improve mental health screening:
   a. Designate a person at each MDOC facility to do mental health screening and to collect relevant information. Probably a psychologist-level position. Other staff positions needed? what? how many? Coordinate with aftercare planning.
b. **Cost:** MDOC estimate = $239,338 for 2 psychologists and 2 clerks. BDS cost estimate (if staffed up each facility) = $679,000 for 7 psychologists and 7 clerks.

c. Improve sharing of information between DOC, BDS, DHS and families -- *see item 5, below.*

d. If community service providers are involved in this -- concerns about liability for community service providers who attend persons in facilities? *(See discussion under jails)*

2. **Meet accreditation requirements:**
   a. Fund more psychiatric-level staff and/or physician assistants or nurse practitioners in order to satisfy accreditation standards
   b. **Cost:** *MDOC estimate = $227,905 for 1 psychiatrist and 1 psychiatric nurse.*
   c. Dr. Osher: accreditation is a useful intermediate step, but is not necessarily sufficient to meet the needs of the mentally ill.

3. **Improve cross training:**
   a. Provide specialized forensic training to case management and community support providers and crisis and outpatient providers -- *training by MDOC?*
   b. **Cost:** *MDOC estimate = $10K*
   c. Dr. Osher: Cross training is important: mental health providers understanding criminal justice needs; criminal justice staff understanding mental health needs; bridging the gaps.

4. **Ensure access to forensic beds:**
   a. Set aside certain of the inpatient forensic beds at AMHI for MDOC transfers? *How many beds?* MDOC suggests need for “ready access” to 2 male and 2 female beds. *Beds empty when not used by MDOC?*

5. **Improve access to information:**
   a. Allow BDS (*and entities that contract with BDS to provide services?*) to share medical records regarding mental health with MDOC without client’s consent when necessary for MDOC to carry out its responsibilities?
   i. Currently (under 34-B MRSA §1207) BDS can share records with MDOC only if
      1. the client or client’s legal guardian provides written consent or
      2. if necessary to carry out hospitalization.
   ii. Health care practitioners with which BDS contracts would appear to be subject to 22 MRSA §1711-C:
      1. prohibits release of health care information without authorization from the client or, if the client is unable, from an authorized 3rd party (mainly relatives);
      2. there is an exception which allows disclosure “to appropriate persons” in cases where the client poses a direct threat of imminent harm to any individual (similar to the “likelihood of serious harm” standard governing involuntary transfers of clients from jail/prison to hospital);
      3. the law also allows a practitioner to provide a “brief confirmation of general health status” to corrections facilities.
• Dr. Osher: eliminating client consent is likely to create controversy and become a major sticking point. A way to achieve the same end and avoid the controversy may be to have DOC provide BDS a list of clients; BDS can then contact those that it knows have a history of mental illness and ask them to grant consent to release of mental health information to care providers in the facility.

• Cost BDS estimate = no cost.

6. Address security/treatment tension:
   a. MDOC should monitor, examine and develop expanded ways of dealing with requirements for security/restraint while providing for treatment needs (e.g., addressing issues associated with self harm.)
   b. Cost: MDOC estimate = no cost.

7. Ensure advocacy offices can effectively advocate for mental health needs:
   a. Modify MDOC (or BDS?) Office of Advocacy functions as defined in statute? (MDOC Office of Advocacy established by 34-A MRSA §1203; DBS Office of Advocacy established by 34-B MRSA §1205)

8. Ensure appropriate use of medications:
   a. MDOC should expand formularies to include newer medications and adopt policies to ensure that the most effective medications are available and used and that clinical care needs, not cost, govern the use of medications.
   b. Cost: ?
   c. Dr. Osher: this is an important step, but cost can be high.

9. Ensure MDOC has adequate authority; forced medication:
   a. Grant authority to MDOC to administer medications and treatment to clients without client’s consent under certain circumstances (e.g., treatment is medically appropriate and, considering less intrusive alternatives, essential to client’s safety or safety of others) with process consistent with Due Process.
   b. Dr. Osher: This is a value question; the research doesn’t yet demonstrate benefits from forced medications. A majority of states don’t force medications. If allow, need to be careful that there is adequate process and that staff aren’t doing things that are provoking the need for forced medications.
   c. Rely on guardianship powers or advance directives?
   d. Consider BDS emergency treatment procedure in inpatient psychiatric units? (According to BDS rules “Rights of Recipients of Mental Health Services,” Part B, section V, sub-section H emergency treatment may be given for up to 72 hours without client’s consent if a physician “declares” an emergency -- defined as a situation where there exists a risk of imminent bodily injury to the recipient or to others --, a recognized form of treatment is required immediately to ensure safety, no one legally authorized to consent on client’s behalf is available, and reasonable person would consent under the circumstances.) Due process issues are clearly raised if this were done in a criminal justice setting.
Preliminary recommendations:

1. **Create a “standard assessment process”** in jails for assessing and addressing the needs of persons with mental illnesses.
   a. Goal: some level of comparability across the State while respecting local community expectations and needs.
   b. Process should address stabilization and administration of medication -- involuntary medication issues? 
      see recommendation #9 under DOC

   - **Cost:** MDOC estimate = $20K for MDOC to create standard assessment (as part of jail standards MDOC issues for jails).
     BDS estimate = no cost if an existing assessment tool is used.

   c. Include access to hospitals and agencies under contract with BDS for crisis management services and beds?
      i. **Cost:** BDS estimate = crisis management mobile services about $30K/jail; avg. annual cost for psychiatric inpatient treatment about $15,672/individual.

   d. Dr. Osher: there is no standard assessment tool available (his Center has received a grant to develop one) but it is an important thing to develop; CO directed its jails to come up with a model and bring it back to the Legislature. Once developed, existing jail staff can administer (it simply involves a series of well-thought-out questions the answers to which allow for an initial screening).

   e. Include improved training of jail staff (NAMI training through BDS contract?).
      i. **Cost:** BDS estimate = $50K (includes training of judiciary as well, see Diversion recommendation 3)

2. **Create a jail “walk along” program**
   a. To help jail staff recognize and respond to mental health needs. Provided by community agencies under contract with BDS?
      i. **Cost:** BDS estimate = $630,000 for 15 caseworkers (1 for each of the 15 jails) – these caseworkers could do the intake and aftercare planning as well (see Aftercare recommendation 1)

   b. Dr. Osher: Seems like a very good idea; the question is cost.

3. **Increase jail staff resources** to administer medications and manage/treat persons with mental illness
   a. Provided by community agencies under contract with BDS?
      i. **Cost:** BDS estimate = $811,200 for psychiatrist consultation services 8hrs/wk/jail.

   b. Dr. Osher: NYC trains inmates to be observers to look out for inmates with signs of mental illness (e.g., depression) – consider ways of using in-house resources

   c. Concerns about liability for community service providers who attend persons in facilities?
i. Fact that providers are working in jail shouldn’t alter liability exposure.

ii. Liability insurance to cover exposure?

iii. If consider grant of immunity, 34-A MRSA §1213 may serve as model: grants to medical providers contracting to provide services in MDOC facilities “employee” status under the Tort Claims Act.

iv. Dr. Osher: does not require specialized clinical training to provide services in jail, does require training w/re working in jail environment

d. Need to change confidentiality laws/policies with respect to access by community service providers to mental health information?

i. Dr. Osher: changing confidentiality laws raises civil liberties issues; may be better to rely on consent of the client.

ii. Include as part of any changes to the law to allow MDOC access to the information? – see recommendation 5 under DOC.

4. Improve information flow:

a. Establish a process whereby jails can send a list of clients to BDS to identify those persons who have a history of mental illness and their treatment needs -- confidentiality issue again; see recommendation 5 under DOC.

- Dr. Osher: eliminating client consent is likely to create controversy and become a major sticking point. A way to achieve the same end and avoid the controversy may be to have jails provide BDS a list of clients; BDS can then follow up by contacting those that it knows have a history of mental illness and ask them to grant consent to release of mental health information to care providers in the facility.

- Cost: BDS estimate = no cost.

### AFTERCARE

**Preliminary recommendations**

1. **Case managers in jail**

   a. Place in each jail case manager(s) (community service providers under contract with BDS) responsible for inmate intake and aftercare. Case managers should assess mental illness/substance abuse issues at intake and develop an individual plan that includes a plan for aftercare. Case management should involve caseworkers who follow the client through the system so that relationships are maintained and who are responsible for helping arrange for basic needs (food, clothing, shelter) after release.

   b. *Cost: BDS estimate = $630,000 for 15 caseworkers (1 for each jail) (these case managers could do jail walk-along as well, see Jail recommendation 2)*

   - Dr. Osher: having community service providers offer mental health services in jail can improve continuity between in-jail services and aftercare. Maryland accessed federal Byrne money ($341,000) to fund contract persons in each jail (to provide substance abuse treatment). (The Byrne Memorial Grant Fund Program was created...
by the federal Anti-Drug Abuse Act of 1988; funding is generally aimed at dealing with violent and drug-related crime).

- Dr. Osher: include in planning a process for ensuring that the client’s applications for SSDI, SSI, Medicare and Medicaid are filed well before release.

c. Concerns about liability for community service providers who attend persons in facilities? *(See liability discussion under jails.)*

d. Confidentiality issues with respect to access by community service providers to mental health information?
  
i. *(See recommendation 5 under DOC)*
  
ii. Dr. Osher: changing confidentiality laws may raise civil liberties issues; may be better to rely on consent of the client.

2. **Mechanisms to encourage a person to take necessary medications after release?**

   a. *Probation sanctions? incentives?*

   b. Dr. Osher: CA has created a specialized staff to provide community based supervision of persons with mental illness on probation. Resource issue.

   o **Note:** 17-A §1204 allows a court to attach **conditions of probation**, including requiring the person to undergo in-patient or out-patient psychiatric treatment or mental health counseling or “any other conditions reasonably related to the rehabilitation of the convicted person or the public safety or security.” Failure to comply with a condition related to psychiatric treatment is a violation of probation but may not, in itself, authorize involuntary treatment or hospitalization. 34-A §1220 requires DBS to designate 7 liaisons to the courts and MDOC in the administration of probation (and the Intensive Supervision Program); the liaisons duties include obtaining mental health evaluations, assessing the availability of mental health services necessary to meet conditions of probation and assisting the person in obtaining the mental health services.

   - BDS to provide written description of how it is implementing the liaison law.

3. **Designate a person in each MDOC facility to make initial contacts** with family and community services for persons about to be released.

   a. Integrate with the improved screening process.

   b. *Cost: MDOC estimate $117,784 for 2 caseworkers. BDS estimate (if have caseworker in each facility) = $294,000 for 7 caseworkers. ($42,000/caseworker)*

   i. Dr. Osher: include in aftercare planning a process for ensuring that the client’s applications for SSDI, SSI, Medicaid, Medicare, are filed well before release.

4. **Amend medical furlough law** (30-A MRSA 1556) to make it clear that furloughs may be granted for treatment of mental illness (outside a hospital setting?)?

   a. Dr. Osher: as a general matter, allowing furloughs to facilitate access to behavioral health care seems useful.

   b. **Note:** current law provides for transfers from jails to mental health hospitals on a voluntary basis or on an involuntary basis (when a client poses a
“likelihood of serious harm”) (15 MRSA § 2211-A(2)(9) and 34-B MRSA § 3801 et seq.)

   c. 30-A MRSA § 1556 (1): The sheriff may establish rules for and permit a prisoner under the final sentence of a court a furlough from the county jail in which the prisoner is confined. Furlough may be granted for not more than 3 days at one time in order to permit the prisoner to visit a dying relative, to obtain medical services or for any other reason consistent with the rehabilitation of an inmate or prisoner which is consistent with the laws or rules of the sheriff's department. Furlough may be granted for a period longer than 3 days if medically required.

5. **Examine federal benefits issues?**
   a. Dr. Osher: Examine State Medicaid policy; consider permitting inmates in jail or prison to keep Medicaid eligibility open during incarceration (avoid delay in reinstatement of benefits after release).
      i. According to DHS, there would be an administrative cost to keeping eligibility open: there must be an annual review of eligibility and a monthly issuance of a new card. DHS indicates that incarceration does not automatically result in eligibility termination; someone incarcerated for a short time would not typically have eligibility terminated.
   b. With regard to SSI: Possibility of jails entering pre-release agreements between with the local Social Security office; jail staff would get training with regard to SSI rules in return for jail notification of SSA of inmates likely to meet eligibility and of their release. (This is described in the Bazelon booklet provided by Dr. Osher)