Office of Child and Family Services Update Introduction to Katahdin

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Director
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History and Context for Development

- Beginning in 2016, the federal government through the Administration for Children & Families, implemented regulations and guidance directing states to a develop Comprehensive Child Welfare Information System (CCWIS)
- A modular and data focused design was a key development requirement
- Maine's Office of Child and Family Services issued an RFP for its CCWIS in May of 2019
- Deloitte and Salesforce were awarded contracts to support the development of a system that included:
 - Web-based interfaces
 - Structures and supports for business workflows
 - Support for continuous improvement of child welfare practice
 - Systems to promote ease of maintenance and faster deployment of enhancements
 - Processes to eliminate duplication of efforts and data entry
 - Ensured access to data and reporting necessary for effective and efficient child welfare operations
 - Was in use by another State Child Welfare system.
- Salesforce serves as the platform for Katahdin

Development Process

- The entire replacement system was developed and implemented in 20 months between April 2020 through January 2022.
- The base software was originally implemented in Delaware though it required significant configuration for Maine's requirements.
- To ensure child welfare requirements were met, Child Welfare leadership assigned a District Program Administrator full time to the project, as the Program Business Lead, along with 8 field staff as part of the development team.
- Additionally, OCFS had over 50 different field staff from across OCFS, DHHS, DAFS, and OIT as part of the development process assigned as subject matter experts. These staff participated in development meetings as well as the three-month final user acceptance testing prior to go live.
- Over 95% of all field staff received the two-day Katahdin training prior to go live. Remaining staff received training shortly after on their return to work.
- The project was completed on time, within budget, and met all requirements of the RFP on January 18, 2022

Development Process

| Planning Activity | Organization | Start Date |
|--|----------------------------|------------|
| Executive Management Team Initiation | OCFS | July 2015 |
| Contract for CCWIS Assessment (Fei Systems) | OCFS | July 2015 |
| Business Requirements Gaps and Needs Assessment completed | OCFS/FEI | Aug. 2015 |
| CCWIS Request for Information (RFI) | OCFS | Jan. 2017 |
| Funding approved by the Legislature | Maine State Legislature | July 2018 |
| Develop RFP | OCFS/OIT | Sept. 2018 |
| ACF Contract Approval | OCFS, Salesforce, Deloitte | March 2019 |
| RFP Release, Develop Implementation Advance Planning Document | OCFS | May 2019 |
| RFP Award | OCFS/OIT | June 2019 |
| Independent Verification and Validation Assigned | Berry Dunn | June 2019 |
| Contract Development | OCFS | Aug. 2019 |
| SoM Contract Approval | OCFS, Salesforce, Deloitte | Nov. 2019 |
| Begin Development of CCWIS | OCFS/Deloitte | April 2020 |
| Implemented CCWIS | OCFS/Deloitte | Jan. 2022 |

Costs

| Service | Vendor | State Funds | Federal Funds | Total Funds |
|---|------------|-------------|------------------|--------------|
| Development: Configuration and Implementation | Deloitte | \$8,642,607 | \$8,642,607 | \$17,285,214 |
| Development: Platform Services | Salesforce | \$871,956 | \$871,956 | \$1,743,913 |
| Development Total | | \$9,514,563 | \$9,514,563 | \$19,029,126 |

| Annual Service | Vendor | State Funds | Federal Funds | Total Funds |
|--|------------|-------------|------------------|-------------|
| Post-Development: Maintenance and Operations | Deloitte | \$511,164 | \$511,164 | \$1,022,328 |
| Post-Development: Enhancement | Deloitte | \$1,650,000 | \$1,650,000 | \$3,300,000 |
| Post-Development: Platform Services | Salesforce | \$557,395 | \$557,395 | \$1,114,790 |
| Post-Development: Other Services and State Services/Staffing | Various | \$1,709,004 | \$1,709,004 | \$3,418,008 |
| Post-Development Annual Total | | \$4,427,563 | \$4,427,563 | \$8,855,126 |

System Functions

The purpose of the project was to develop a CCWIS that supports Child Welfare Service's vision and business needs.

Intake: Recording information on reports of child abuse and neglect (including the Mandated Reporter Portal)

Investigation: Investigating reports of abuse and neglect

Assessment: Assessing families for child safety

Service Planning: Interim and long-term service planning

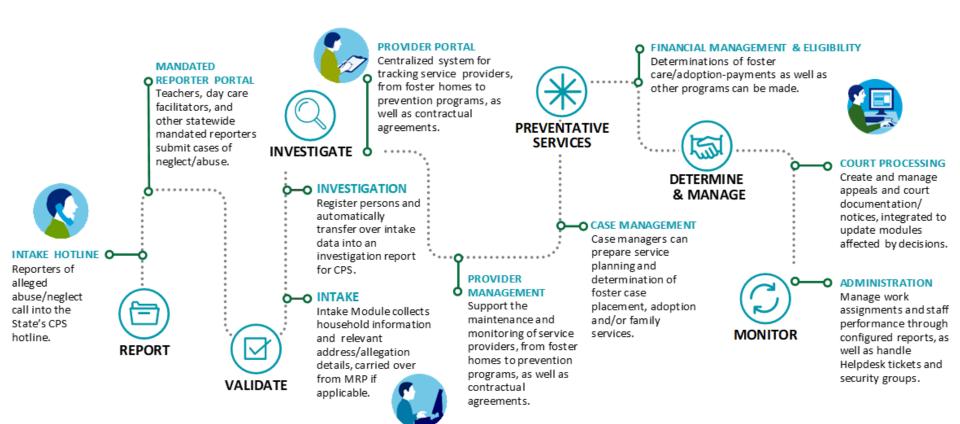
Case Management: Recording details of encounters and other case- and court-related activities

Financial Management: Processing and recording payments for services for children and families served by OCFS, including Title IV-E eligibility

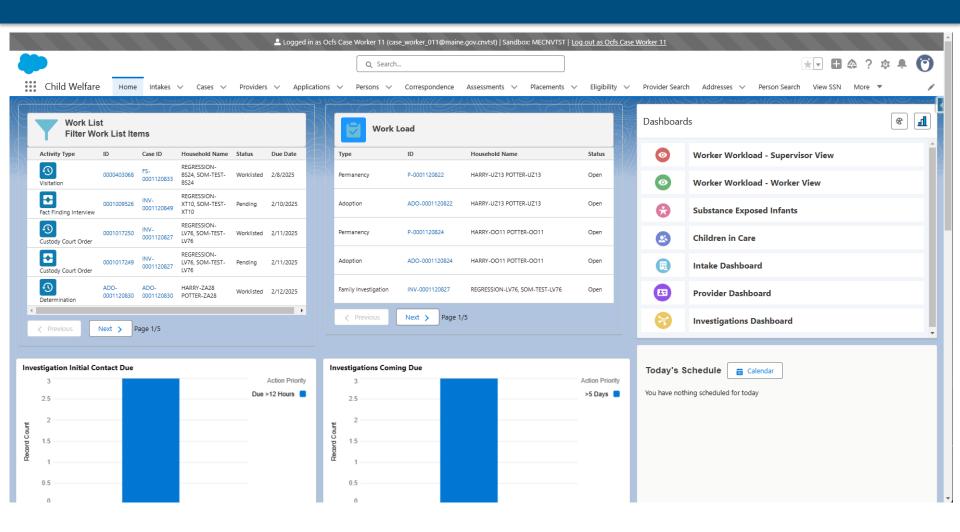
Reporting: Federally required, pre-defined, and ad hoc reporting used by caseworkers, caseworker supervisors, and managers

Resource Management: Managing and utilizing foster care placement and service resources (including the Resource Parent Portal)

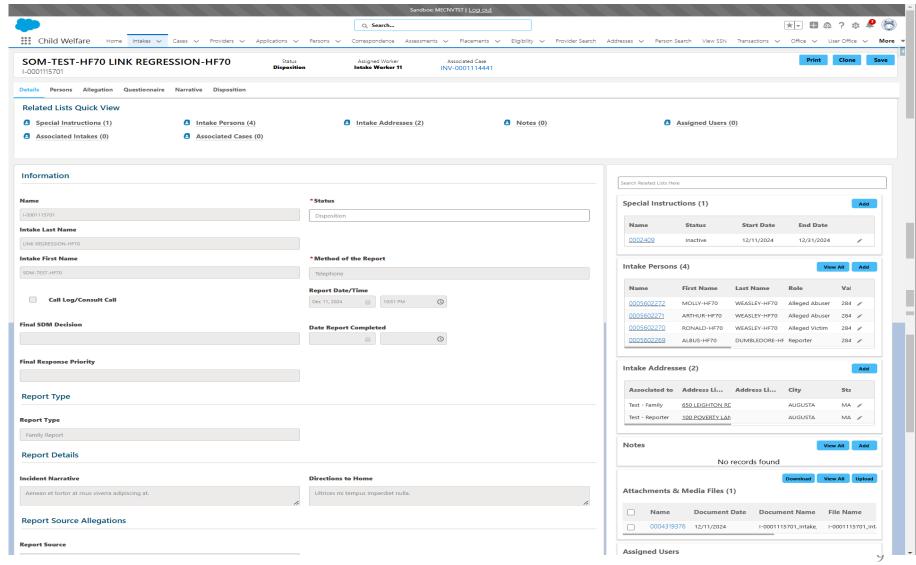
System Capabilities



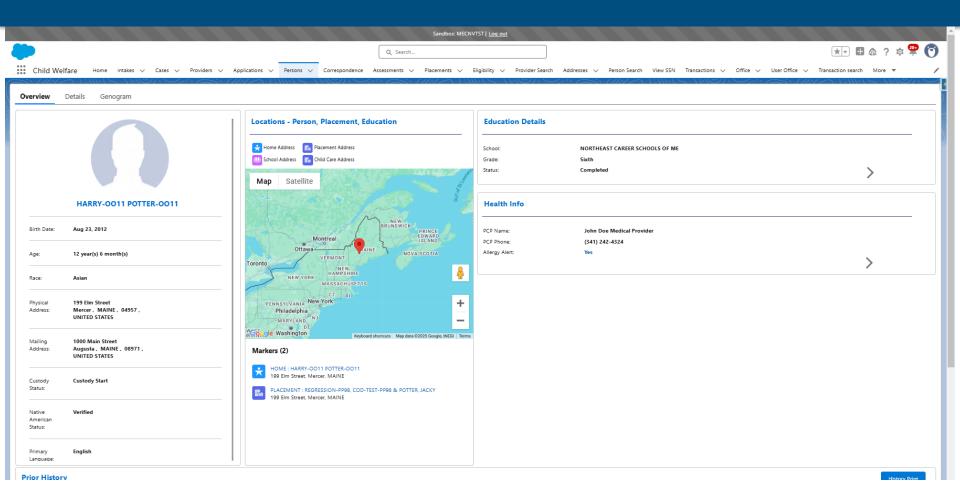
Katahdin Landing Page



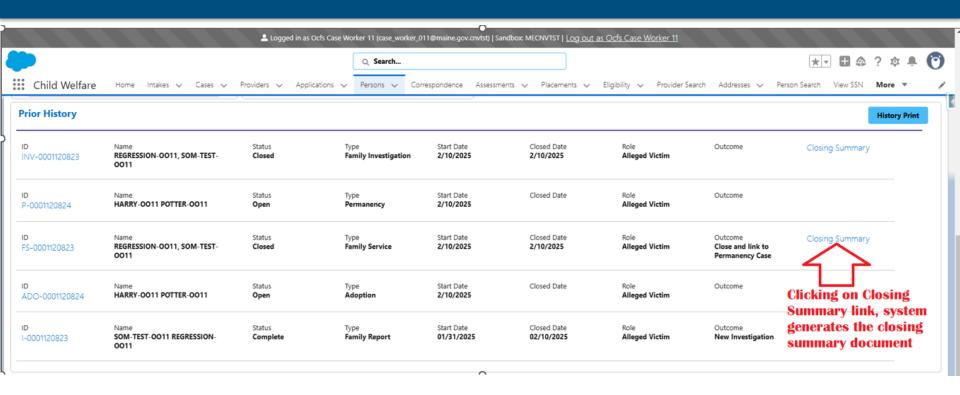
Intake Landing Page



Person Record



Client History



Mandated Reporter Portal





Mandated Reporter

Welcome to the Maine Office of Children and Family Services Mandated Reporter Portal

The Maine Office of Child and Family Services Online Reporter Portal is designed to provide medical professionals, hospitals and hospital staff, school personnel and law enforcement personnel the ability to report non-emergent information related to child abuse and/or neglect.

This portal is not to be used for:

- Child Fatalities
- . Life threatening injuries to a child
- · Human Trafficking
- Safe Haven situations
- Sexual abuse situations where the perpetrator has access to the child
- · Emergency situations that requires immediate assistance.

Should you have questions or concerns about making an electronic report please call the Intake hotline at 1-800-452-1999 where Intake staff can assist you in making a report through our intake phone system. Intake staff are available to assist you 24 hours a day/365 days per year.

Lacknowledge that Lamusing this portal in my professional capacity (answers to these questions are mandatory to continue)

*I am a Mandated Reporter

Yes No

As defined by: (Maine Code Revised Title 22, Chapter 1071: Child & Family Services and Child Protection Act).

*I am law enforcement, a medical professional, hospital staff or school staff

Yes No

As defined by: (Maine Code Revised Title 22, Chapter 1071: Child & Family Services and Child Protection Act).

*I am making this report in good faith and understand that intentionally making a false report is punishable by law

Yes No

As defined by: (Maine Code Revised Title 22, Chapter 1071: Child & Family Services and Child Protection Act).

I affirm that it is my professional opinion that the child(ren) in this report are NOT in immediate risk of serious harm nor do any of the following circumstances exists

- · Child fatality
- . Life threatening injuries to a child

Steps

Mandated Reporter

About You

Household

Other Adults in Household

Child(ren) In The Household

Caregiver Outside of Home

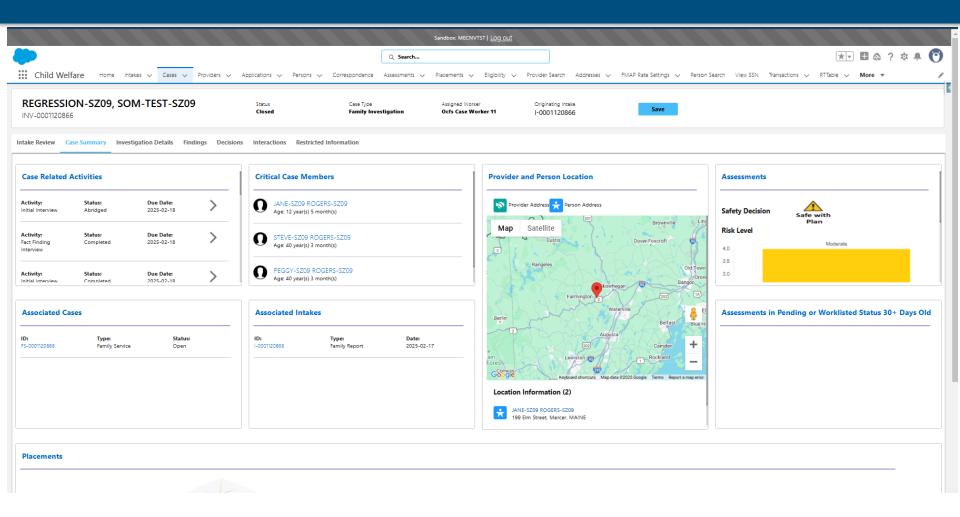
Concerns

Ready for Submission

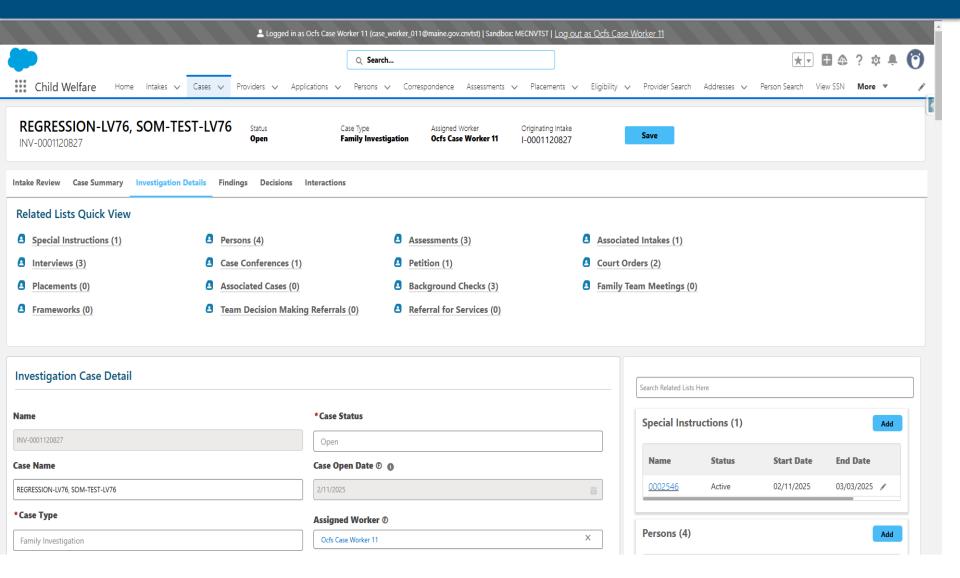
Upload Evidence

Thank You

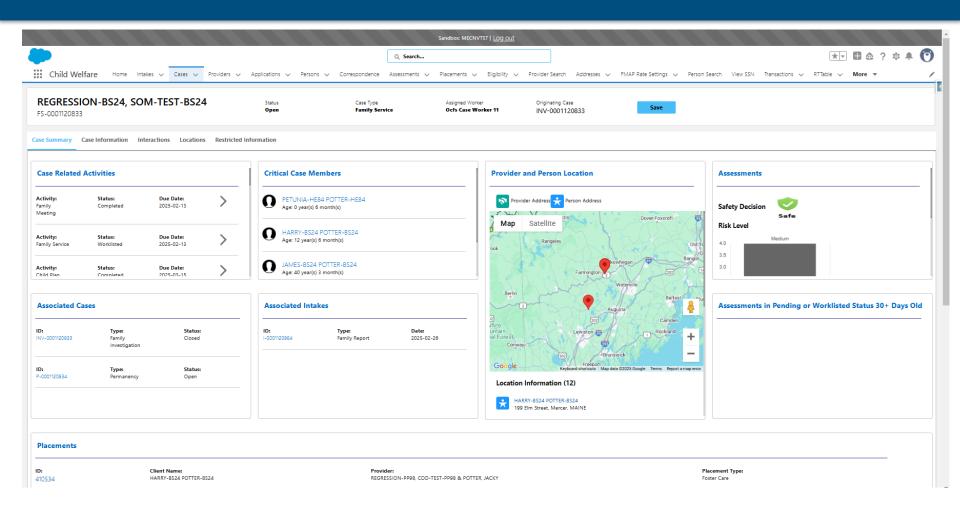
Investigation Landing Page



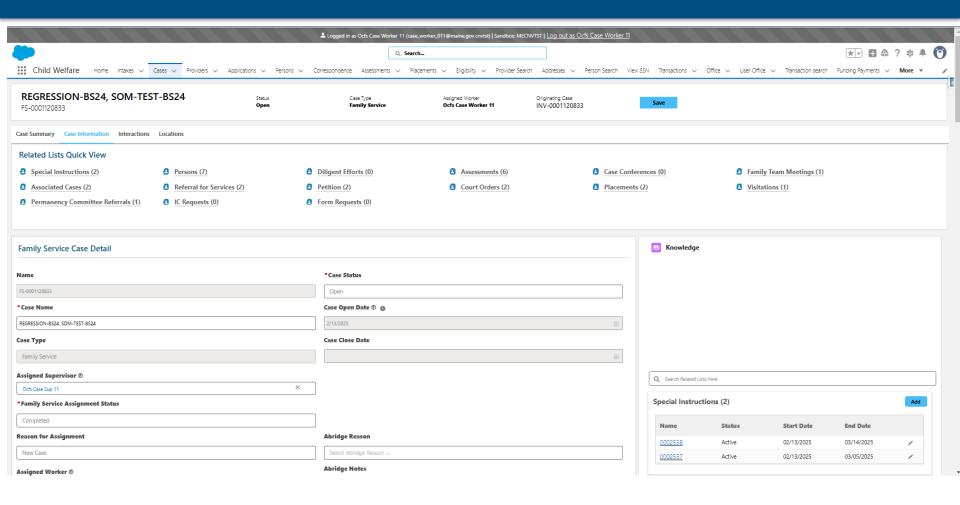
Investigation Screen



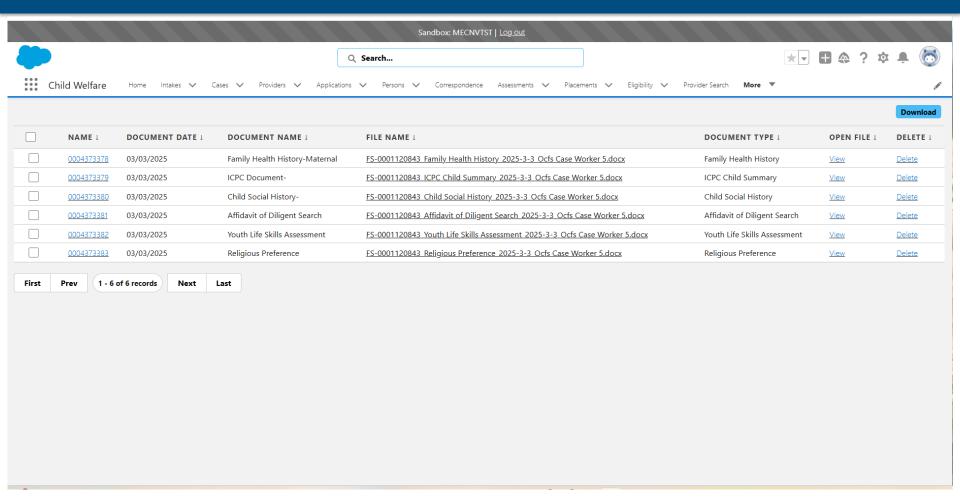
Case Management Landing Page



Case Management Screen

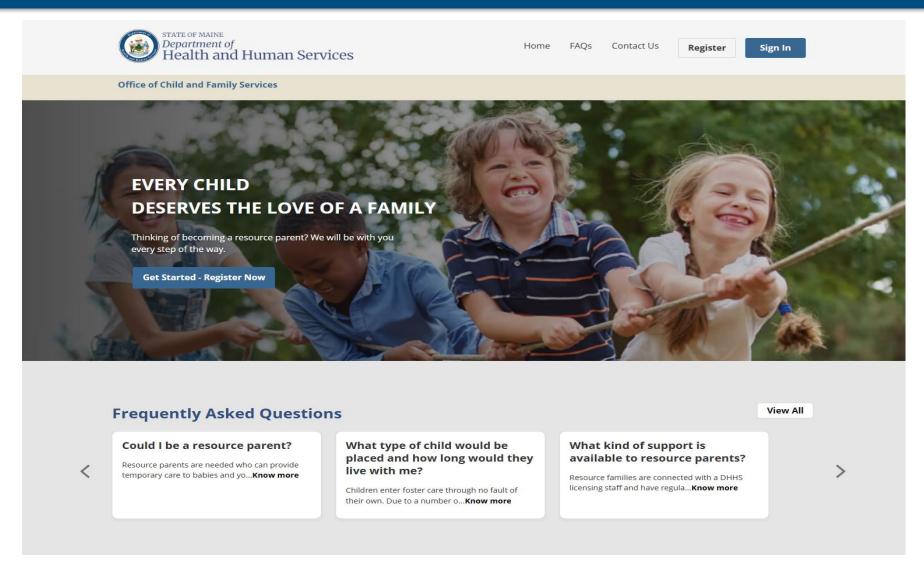


Document Management Screen

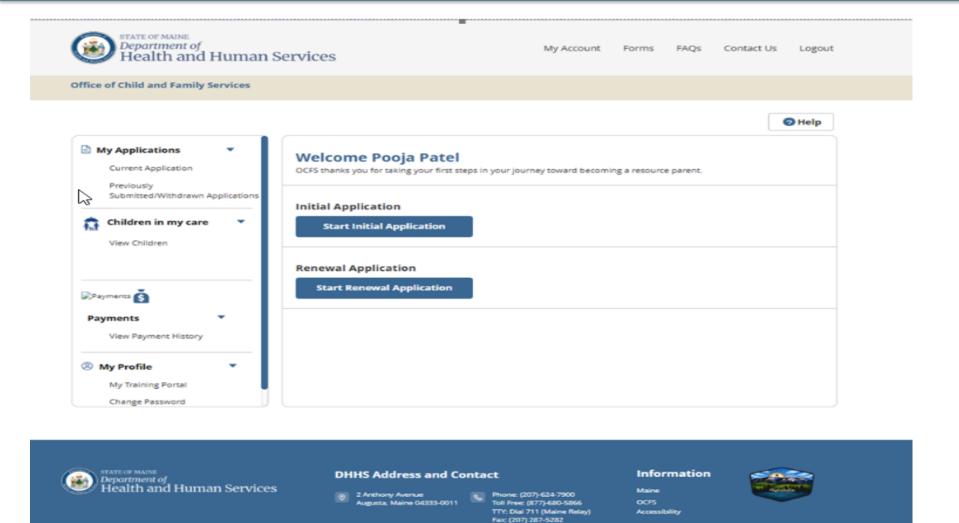


Katahdin captures and stores over 300 different types of documents.

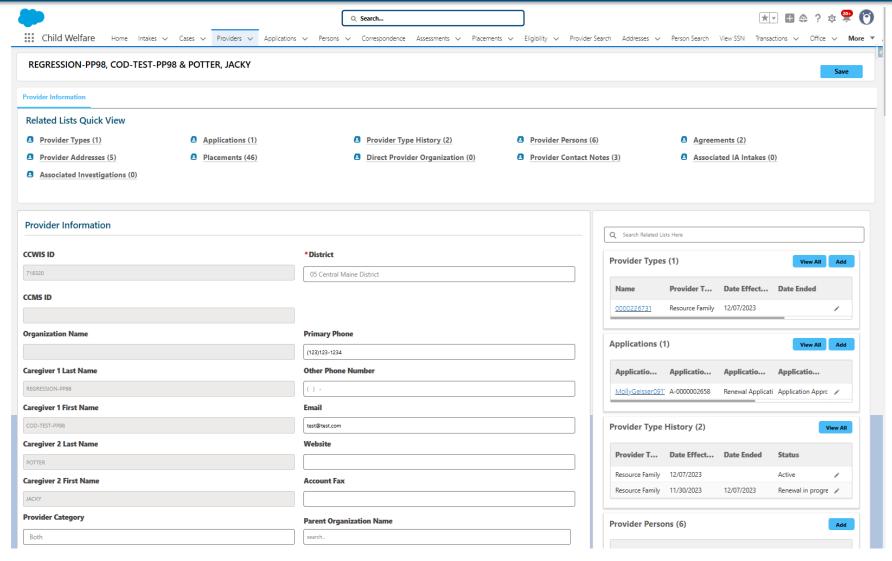
Resource Parent Portal



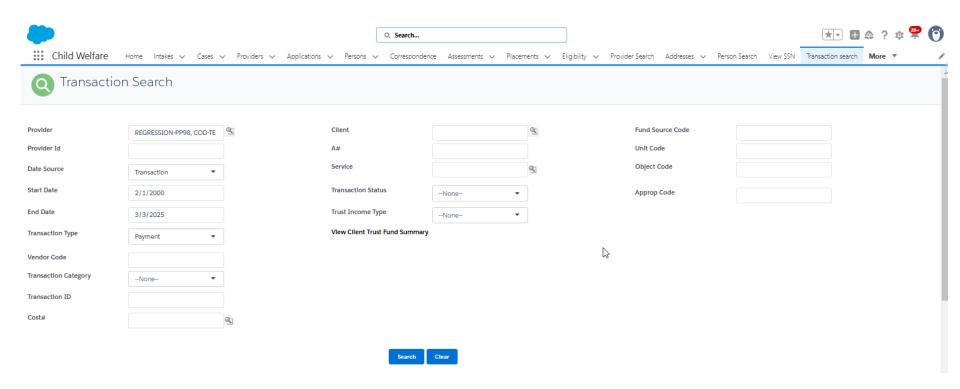
Resource Parent Portal



Provider Resource Management



Transaction Management



Employee Training and Support

Weekly:

Placement Meetings District Specific: Weekly for 3 months

Supervisor Training: Weekly for 3 months

Katahdin Placement Meeting Statewide: October to present

Ongoing:

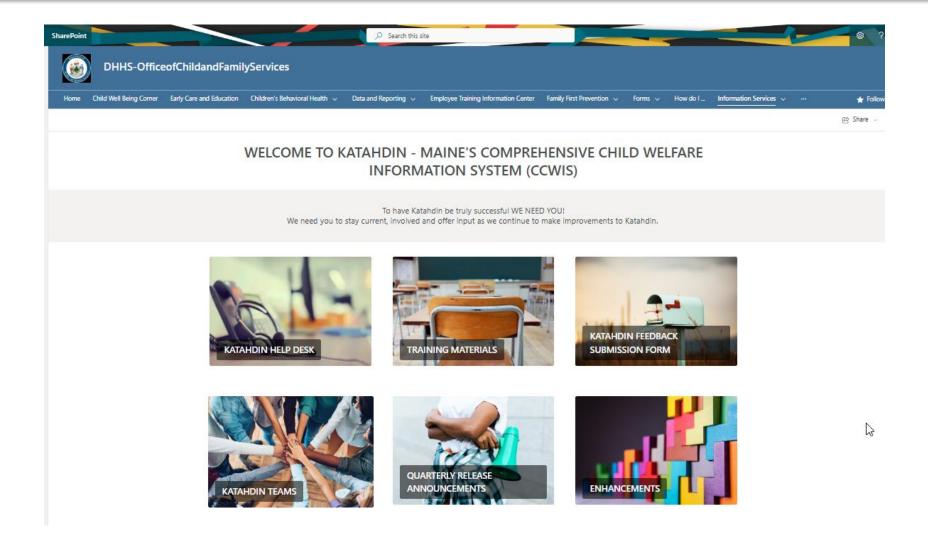
Foundations Training for New Workers
Super User Monthly Statewide Trainings
Quarterly Data Quality Meetings
Semi-Annual Supervisor and Staff Meetings in all Districts – to seek feedback
Annual Staff Satisfaction Survey

Katahdin Intranet training:

Training Material - Guides and FAQs (additional ones developed upon request)

4 released since January 2025

Training Resources



Quick Reference Guides

| SharePoint | | | ∠ Search this site | | | | | * |
|-------------------------------------|------|-------------------------|--------------------------|--------------------------------|----------------------|--------------------------------------|------------------------------|---------|
| DHHS-OfficeofChildandFamilyServices | Home | Child Well Being Corner | Early Care and Education | Children's Behavioral Health 💛 | Data and Reporting 💛 | Employee Training Information Center | Family First Prevention \vee | Forms 🗸 |
| | | | | | | | | ⊗ Share |

Ouick Reference Guides

| AFCARS Error Instructions Katahdin (PDF) | Add Person to Case (PDF) | Attachments and DocuWare (PDF) | Child Enters Care (Updated 12.8.24) |
|---|--|--|---|
| Child Exits Custody (Updated 12.8.24) | Correspondence (PDF) | Create Permanency Case | Discovery Print (PDF) |
| Document Purchase Order (PDF) | Family Team Meetings (PDF) | Funding Request for Hotel-ED Coverage (PDF) | Preliminary Protection Order (PPO) How To |
| Person: A Number Auto-Generate | Person: Medical Moments | Person: Portable Health Record Print | Placement: Modify for Service Change (Updated 12.8.24) |
| Placement: Enter a Child in a Hotel (Updated 12.8.24) | Placement: Enter or End Placement (Updated 12.8.24) | Placements: Secondary Placement | Payment Issues FAQ |
| Provider: Create Community Provider Type | Provider: Create Unlicensed Relative Provider | Referral for Services (PDF) | Replace Case Person (PDF) |
| Resource Family Flags | Resource Unit: Out of State or Tribe Issued License | Search Vendor Code in Katahdin | |
| Supervisor Approval (PDF) | Terminology (PDF) | Transaction Search (PDF) | Upload Voice Recording (PDF) |
| Visitation (PDF) | Example Placement Screen for Hotel | How to add a calendar event in Katahdin | Employee User Profile Update |

Katahdin Manuals

Module 01: Overview, Navigation, and Search

Module 02: Person Record

(future Modules will be added soon)

Training Videos

Smaller Group Specialized Training

Adoption Instructions (PDF)

OOH Packet (PDF)

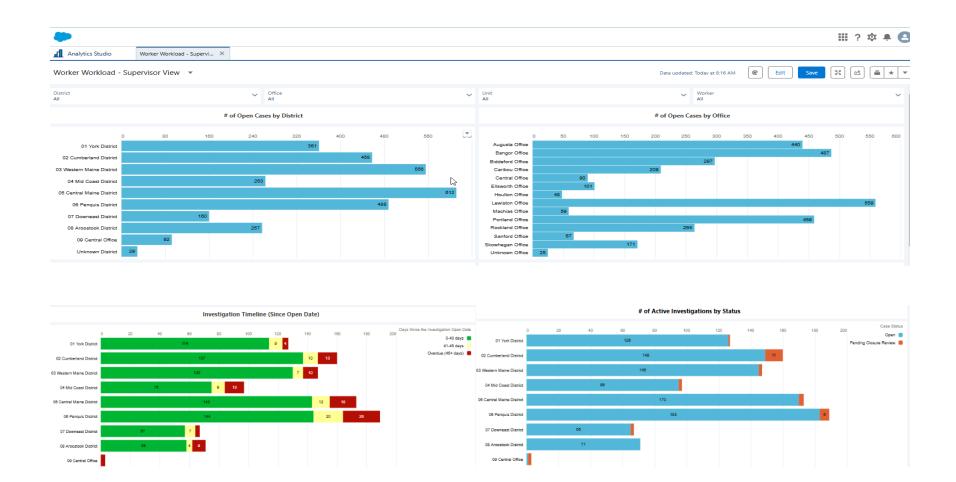
Permanency Guardianship Process

Reporting and Dashboards

- ➤ The system includes hundreds of reports designed for multiple user levels to help staff and supervisors identify practice strengths, challenges and inform prioritization of workload activities. The dashboard collates data into easy-to-use formats with the ability to drill down from statewide to individual districts, and even to supervisory unit and individual worker details.
- ➤ Previously (in MACWIS) reporting was less user friendly and required significant interface between the data and the Information Services Team before it was available in a usable format by child welfare staff.



Dashboards



User Feedback and Responses

User Feedback

- Regular district-level meetings
- Non-OCFS user engagement
- Surveys
- Individual help desk tickets

Enhancements

- Over 300 individual system enhancements over the last 3 years
- Enhancements include those in response to statute changes, policy updates, and opportunities for improvement identified by users

Enhancements

Katahdin has released 358 Enhancements since go live based on user feedback and changes to policy, practice or regulation.

Major Enhancements include:

- Enhanced the Client Prior History screen based on recommendations from the Child Welfare Ombudsman
- Created a new Discovery Print based on feedback from parent's attorneys and the OAG
- New Person Print
- Reporting Dashboards
- Redesign of the Custody and Placement screens
- Changes to investigation workflow based on the recommendations from the Child Protection Investigation Policy Workgroup

Project Scale

System Description

- System Storage Size 240GB (equivalent to 92,307 e-books)
- Total number of screens 1591
- Total number of data element 21,190
- Total number of stored files 4,598,545 documents stored
- Total number of rows of data 107,900,808 records
- Total number of clients (people) 2,285,176
- Total number of providers 86,671
- Annual payments processed- Over \$100 million

Ongoing Project Staffing

- 7 OCFS Staff
- 15 OIT Staff
- 21 Deloitte Staff

Portals

- Mandatory Reporter Portal
- Resource Family Portal

Interfaces and Exchanges (29 total)

Advantage Department of Education Federal Exchanges

OFI/ACES Child Support Document Management

MaineCare Water Testing Lab NEICE Interstate

Fire Marshall Social Security Administration

Questions

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Office of Child and Family Services

