

Committee	Agency Name	OFPR Analyst Email	OFPR Analyst
Agriculture, Conservation and Forestry	Agriculture, Conservation and Forestry	Michael Russo	Michael Russo
Agriculture, Conservation and Forestry	Baxter State Park Authority	Michael Russo	Michael Russo
Agriculture, Conservation and Forestry	Maine Potato Board	Michael Russo	Michael Russo
Agriculture, Conservation and Forestry	Wild Blueberry Commission of Maine	Michael Russo	Michael Russo
Appropriations and Financial Affairs		Maureen Dawson	Maureen Dawson
Appropriations and Financial Affairs	Maine Public Employees Retirement System	Rachel Tremblay	Rachel Tremblay
Criminal Justice and Public Safety	Corrections, Department of	Alexandra Avore	Alexandra Avore
Criminal Justice and Public Safety	Criminal Justice Commission	Alexandra Avore	Alexandra Avore
Criminal Justice and Public Safety	Maine Fire Protection Services Commission	Suzanne Voynik	Suzanne Voynik
Criminal Justice and Public Safety	Public Safety, Department of	Suzanne Voynik	Suzanne Voynik
Education and Cultural Affairs	Education, Department of	Rachel Tremblay	Rachel Tremblay
Education and Cultural Affairs	Maine Arts Commission	Rachel Tremblay	Rachel Tremblay
Education and Cultural Affairs	Maine Community College System	Rachel Tremblay	Rachel Tremblay
Education and Cultural Affairs	Maine Historic Preservation Commission	Rachel Tremblay	Rachel Tremblay
Education and Cultural Affairs	Maine Historical Society	Rachel Tremblay	Rachel Tremblay
Education and Cultural Affairs	Maine Humanities Council	Rachel Tremblay	Rachel Tremblay
Education and Cultural Affairs	Maine Maritime Academy	Rachel Tremblay	Rachel Tremblay
Education and Cultural Affairs	Maine Public Broadcasting Corporation	Rachel Tremblay	Rachel Tremblay
Education and Cultural Affairs	Maine State Cultural Affairs Council	Rachel Tremblay	Rachel Tremblay
Education and Cultural Affairs	Maine State Library	Rachel Tremblay	Rachel Tremblay
Education and Cultural Affairs	Maine State Museum	Rachel Tremblay	Rachel Tremblay
Education and Cultural Affairs	State Board of Education	Rachel Tremblay	Rachel Tremblay
Education and Cultural Affairs	State Charter School Commission	Rachel Tremblay	Rachel Tremblay
Education and Cultural Affairs	The Maine Educational Center for the Deaf and Hard of Hearing (<i>MECDHH Governor Baxter School for the Deaf</i>)	Rachel Tremblay	Rachel Tremblay
Education and Cultural Affairs	University of Maine System	Rachel Tremblay	Rachel Tremblay
Environment and Natural Resources	Environmental Protection, Department of	Michael Russo	Michael Russo
Environment and Natural Resources	New England Interstate Water Pollution Control	Michael Russo	Michael Russo
Environment and Natural Resources	Saco River Corridor Commission	Michael Russo	Michael Russo
Environment and Natural Resources	St. Croix International Waterway Commission	Michael Russo	Michael Russo
Health and Human Services	Behavioral and Developmental Services, Department of	Alexandra Avore	Alexandra Avore
Health and Human Services	Dirigo Health	Luke Lazure	Luke Lazure
Health and Human Services	Disability Rights Center (formerly Maine Advocacy Services)	Luke Lazure	Luke Lazure
Health and Human Services	Fund for a Healthy Maine	Luke Lazure	Luke Lazure
Health and Human Services	Human Services, Department of	Luke Lazure	Luke Lazure

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Health and Human Services	Maine Children's Trust	Luke Lazure	Luke Lazure
Health and Human Services	Maine Health Data Organization	Luke Lazure	Luke Lazure
Health and Human Services	Maine Hospice Council	Luke Lazure	Luke Lazure
Inland Fisheries and Wildlife	Atlantic Salmon Commission	Michael Russo	Michael Russo
Inland Fisheries and Wildlife	Inland Fisheries and Wildlife, Department of	Michael Russo	Michael Russo
Insurance and Financial Services	Administrative and Financial Services, Department of - Health Insurance	Luke Lazure	Luke Lazure
Insurance and Financial Services	Fund Insurance Review Board	Luke Lazure	Luke Lazure
Insurance and Financial Services	Institutions and Insurance	Luke Lazure	Luke Lazure
Insurance and Financial Services	Professional and Financial Regulation, Bureaus of Financial	Luke Lazure	Luke Lazure
Judiciary	Attorney General, Department of the	Alexandra Avore	Alexandra Avore
Judiciary	Judicial Department	Alexandra Avore	Alexandra Avore
Judiciary	Maine Commission on Indigent Legal Services	Alexandra Avore	Alexandra Avore
Judiciary	Maine Human Rights Commission	Alexandra Avore	Alexandra Avore
Judiciary	Maine Indian Tribal - State Commission	Alexandra Avore	Alexandra Avore
Judiciary	Pine Tree Legal Assistance	Alexandra Avore	Alexandra Avore
Labor, Commerce, Research and Economic Development	Administrative and Financial Services, Department of - Workers' Compensation	Rachel Tremblay	Rachel Tremblay
Labor, Commerce, Research and Economic Development	Centers for Innovation	Rachel Tremblay	Rachel Tremblay
Labor, Commerce, Research and Economic Development	Downeast Institute for Applied Marine Research and Education	Rachel Tremblay	Rachel Tremblay
Labor, Commerce, Research and Economic Development	Economic and Community Development, Department of	Rachel Tremblay	Rachel Tremblay
Labor, Commerce, Research and Economic Development	Finance Authority of Maine	Rachel Tremblay	Rachel Tremblay
Labor, Commerce, Research and Economic Development	Foundation for Blood Research	Rachel Tremblay	Rachel Tremblay
Labor, Commerce, Research and Economic Development	Labor, Department of	Rachel Tremblay	Rachel Tremblay
Labor, Commerce, Research and Economic Development	Maine Development Foundation	Rachel Tremblay	Rachel Tremblay
Labor, Commerce, Research and Economic Development	Maine International Trade Center	Rachel Tremblay	Rachel Tremblay
Labor, Commerce, Research and Economic Development	Maine Rural Development Council	Rachel Tremblay	Rachel Tremblay

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Labor, Commerce, Research and Economic Development	Maine State Housing Authority	Rachel Tremblay	Rachel Tremblay
Labor, Commerce, Research and Economic Development	Professional and Financial Regulation, Dept. of	Rachel Tremblay	Rachel Tremblay
Labor, Commerce, Research and Economic Development	Workers' Compensation Board	Rachel Tremblay	Rachel Tremblay
Marine Resources	Atlantic State Marine Fisheries Commission	Michael Russo	Michael Russo
Marine Resources	Lobster Promotion Council	Michael Russo	Michael Russo
Marine Resources	Marine Resources, Department of	Michael Russo	Michael Russo
State and Local Government	Admin. and Financial Services, Department of (except Health Insurance, Workers' Comp, Tax, and Liquor & Lottery)	Alexandra Avore	Alexandra Avore
State and Local Government	Audit, Department of	Alexandra Avore	Alexandra Avore
State and Local Government	Executive Department - Governor's Office and Blaine House	Alexandra Avore	Alexandra Avore
State and Local Government	Executive Department - Office of Policy and Management	Alexandra Avore	Alexandra Avore
State and Local Government	Local and County Government	Alexandra Avore	Alexandra Avore
State and Local Government	Law and Legislative Reference Library	Christopher Nolan	Christopher Nolan
State and Local Government	Legislature	Christopher Nolan	Christopher Nolan
State and Local Government	Office of Program Evaluation and Government	Christopher Nolan	Christopher Nolan
State and Local Government	Reserve Fund for State House Preservation and	Christopher Nolan	Christopher Nolan
State and Local Government	Maine Municipal Bond Bank	Suzanne Voynik	Suzanne Voynik
State and Local Government	Treasurer of State, Office of the	Suzanne Voynik	Suzanne Voynik
Taxation	Admin. and Financial Services, Department of - Tax	Suzanne Voynik	Suzanne Voynik
Taxation	Property Tax Review, State Board of	Suzanne Voynik	Suzanne Voynik
Transportation	Maine Turnpike Authority	Suzanne Voynik	Suzanne Voynik
Transportation	Public Safety, Department of	Suzanne Voynik	Suzanne Voynik
Transportation	Secretary of State - Bureau of Motor Vehicle	Suzanne Voynik	Suzanne Voynik
Transportation	Transportation, Department of	Suzanne Voynik	Suzanne Voynik
Utilities and Energy	Efficiency Maine Trust	Michael Russo	Michael Russo
Utilities and Energy	Executive Department - Office of the Public Advocate	Michael Russo	Michael Russo
Utilities and Energy	Office of Energy Independence	Michael Russo	Michael Russo
Utilities and Energy	Public Utilities Commission	Michael Russo	Michael Russo
Veterans and Legal Affairs	Administrative and Financial Services, Department of - Liquor & Lottery	Michael Russo	Michael Russo

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Veterans and Legal Affairs	Commission of Governmental Ethics and Election Practices	Michael Russo	Michael Russo
Veterans and Legal Affairs	Public Safety, Department of - Licensing and Enforcement, Gambling Control Board	Michael Russo	Michael Russo
Veterans and Legal Affairs	Defense, Veterans and Emergency Management, Department of	Suzanne Voynik	Suzanne Voynik
Veterans and Legal Affairs	Maine Veterans' Home	Suzanne Voynik	Suzanne Voynik
Veterans and Legal Affairs	Secretary of State, Department of the	Suzanne Voynik	Suzanne Voynik